NJIT BOARD OF TRUSTEES
PUBLIC SESSION MEETING

Thursday, February 9, 2017

NJIT
New Jersey Institute of Technology

OFFICE FILE
New Jersey Institute of Technology
--innovative, entrepreneurial, engaged

Mission

NJIT is the state’s technological research university, committed to the pursuit of excellence —

- in undergraduate, graduate, and continuing professional education, preparing students for productive careers and amplifying their potential for lifelong personal and professional growth;

- in the conduct of research with emphasis on applied, interdisciplinary efforts encompassing architecture, the sciences, including the health sciences, engineering, mathematics, transportation and infrastructure systems, information and communications technologies;

- in contributing to economic development through the state’s largest business incubator system, workforce development, joint ventures with government and the business community, and through the development of intellectual property;

- in service to both its urban environment and the broader society of the state and nation by conducting public policy studies, making educational opportunities widely available, and initiating community-building projects.

NJIT prepares its graduates for positions of leadership as professionals and as citizens; provides educational opportunities for a broadly diverse student body; responds to needs of large and small businesses, state and local governmental agencies, and civic organizations; partners with educational institutions at all levels to accomplish its mission; and advances the uses of science, technology, engineering and mathematics (STEM) as a means of improving the quality of life.

Vision

A preeminent engineering, design, science and technology university known for research and education fostering innovation, entrepreneurship, and engagement.
NEW JERSEY INSTITUTE OF TECHNOLOGY
BOARD OF TRUSTEES
PUBLIC SESSION
February 9, 2017
4:00 PM

Call to Order

1. Notice of Meeting to Public (Statement to be read by Chair, a requirement of the NJ Open Public Meeting Act) [Pg. 4]

2. Minutes (Approve minutes of the November 17, 2016 meetings of the Board of Trustees) [Pg. 6]

3. Public Comments

4. Presentations
   
   A. Proclamation Recognizing Dr. Moshe Kam as Recipient of the 2016 Meritorious Service to the IEEE Educational Activities Board Award [Pg. 12]

5. Action Items
   
   A. Approve Resolution for Appointment with Tenure for Dean Craig Gotsman [Pg. 14]
   B. Approve Resolution for Awarding Honorary Degrees to Rochelle Hendricks, and Robert Hillier [Pg. 16]
   C. Approve Sabbatical Leave Recommendations for AY 2017 – 2018 [Pg. 20]
   D. Approve AY 2015 - 2016 Post-Sabbatical Reports [Pg. 28]
   E. Approve Resolution for President’s Contract Extension [Pg. 34]
   F. Approve Resolution for Mid-Year 2017 Revised Budget [Pg. 36]
   G. Approve Resolution to Award Construction Management Professional Services Contract for Faculty Memorial Hall Renovation and Renewal [Pg. 38]

6. Reports
   
   A. President’s Report (J. Bloom)
   B. Report from Faculty Senate (D. Bunker)
   C. Spring Enrollment Assessment (C. Fey)
   D. Report on Development Growth Strategies (C. Dees)
   E. Branding & Marketing Report Card (C. Dees)
   F. Comprehensive Campaign and Gift Report (C. Dees) [Pg. 45]
   G. Operating Statement Year to Date (E. Bishop) [Pg. 49]
   H. Schedule of Short Term Investments (E. Bishop) [Pg. 56]
   I. Report on Upcoming Calendar of Events [Pg. 58]

7. Announcement of Next Meeting [Pg. 61]

Chair to read resolution regarding Closed Session to discuss Personnel, Legal, Real Estate and Contract Matters to be held on Thursday, April 13, 2017, 2:00 PM, Eberhardt Hall, NJIT Alumni Center Board Room.

Announce next public meeting: Thursday, April 13, 2017, 4:00 PM, Eberhardt Hall NJIT Alumni Center Board Room.

Adjourn Public Meeting
1. NOTICE OF MEETING TO PUBLIC
"NOTICE OF THIS MEETING WAS PROVIDED TO THE PUBLIC AS REQUIRED BY THE NEW JERSEY PUBLIC MEETING ACT, IN THE SCHEDULE OF MEETING DATES OF THE BOARD OF TRUSTEES OF THE NEW JERSEY INSTITUTE OF TECHNOLOGY WHICH WAS MAILED AND SENT ELECTRONICALLY TO THE STAR LEDGER, THE HERALD NEWS, AND THE VECTOR ON DECEMBER 5, 2016, AND POSTED ON THE UNIVERSITY WEBSITE. THIS SCHEDULE WAS ALSO MAILED AND SENT ELECTRONICALLY TO THE COUNTY CLERK ON DECEMBER 5, 2016 FOR FILING WITH THAT OFFICE AND POSTING IN SUCH PUBLIC PLACE AS DESIGNATED BY SAID CLERK."
2. APPROVE MINUTES OF THE NOVEMBER 17, 2016 MEETING
NEW JERSEY INSTITUTE OF TECHNOLOGY
BOARD OF TRUSTEES
MINUTES OF PUBLIC MEETING (DRAFT)
(November 17, 2016)

The meeting was called to order by Chair DePalma at 4:00 p.m. in Eberhardt Hall, NJIT Alumni Center Boardroom, NJIT Campus, Newark, N.J. In attendance were Chair DePalma, Vice Chairs DeCaprio, Garcia, and Raia, and Board Members Beachem, Bone, Cistaro, Dahms, and Knapp. Absent: Board Members Poddar, Slimowicz, Sugla and Taylor.

Administrative members in attendance were President Bloom, Provost and Senior Executive Vice President Deek, Sr. Vice Presidents Bishop, Dees and Sebastian, Vice Presidents Christ, Fey and Turner, and Vice President and Secretary Stern.

1. In accordance with the New Jersey Open Public Meetings Act, Chair DePalma read the following statement:

   “Notice of this Meeting was provided to the public as required by the New Jersey Open Public Meeting Act, in the Schedule of Meeting Dates of the Board of Trustees of the New Jersey Institute of Technology which was mailed and sent electronically to the Star Ledger, the Herald News and the Vector on September 29, 2016, and posted on the University website. This Schedule was also mailed and sent electronically to the County Clerk on September 29, 2016 for filing with that office and posting in such public place as designated by said Clerk.”

2. By a motion duly made by Ms. Garcia seconded by Mr. Bone, the Board unanimously approved the public minutes of the meeting of September 22, 2016, with abstentions from those members not in attendance at such meeting.

3. Secretary Stern noted that no one had registered to speak at the meeting.

4. The Board presented Student Scholarships to two students, Thomas Schlein and Casey Furey. Mr. Schlein, who is in the Albert Dorman Honors College, is a sophomore student majoring in Computing Science and minoring in Applied Mathematics. He thanked the Board, stating that the scholarship allowed him to focus on his education here. He is involved in the Information Systems Club as well as being a math tutor at the Math Tutoring Center, and is engaged as a STEM mentor at Camden elementary, as well as a baseball coach in the winter. Mr. Furey also thanked the Board and noted his great appreciation. He is a junior also in the Albert Dorman Honors College, pursuing a Chemical Engineering degree, and considering a minor in Applied Math. He is involved in undergraduate research, and has been a counselor on two ADHC Freshman retreats.

5. The Board of Trustees next issued Proclamations recognizing Dr. Atam Dhawan, Vice Provost for Research and Distinguished Professor in the Helen and John C. Hartmann Department of Electrical and Computer Engineering for his induction as a Fellow in the International Academy of Medical and Biological Engineering. The Board issued a second Proclamation recognizing Dr. Dhawan for his receipt of an Innovator Award from the New Jersey Inventors
Hall of Fame. Dr. Dhawan expressed his appreciation to the Board and Chair DePalma, on behalf of the Board, commended him for his accomplishments.

6. The Board of Trustees issued a Proclamation to Dr. Rajesh Dave, Professor of Chemical, Biological and Pharmaceutical Engineering, winner of the 2016 Thomas Edison Patent Award by the Research & Development Council of New Jersey, for “Solventless Mixing Process for Coating Pharmaceutical Ingredients (U.S. 9,107,851).” Dr. Deek accepted the award on Dr. Dave’s behalf.

7. **BY A MOTION DULY MADE BY MR. CISTARO, SECONDED BY DR. DeCAPRIO AND UNANIMOUSLY APPROVED, with an abstention from MR. BEACHEM, the Board voted to APPROVE RESOLUTION OF NJIT TO APPROVED THE AWARD OF THE ARCHITECTURE AND ENGINEERING DESIGN PROFESSIONAL SERVICES CONTRACT FOR THE FACULTY MEMORIAL HALL RENOVATION AND RENEWAL.**

8. **BY A MOTION DULY MADE BY MR. BEACHEM, SECONDED BY MR. BONE AND UNANIMOUSLY APPROVED, with an abstention from MR. DAHMS, the Board voted to APPROVE RESOLUTION OF NJIT APPROVING THE EXTENSION OF THE CONDITIONAL DESIGNATION OF THE PRC GROUP FOR THE DEVELOPMENT OF BLOCK 2857 AND BLOCK 2858 (WEST SIDE).**

9. **BY A MOTION DULY MADE BY MR. DAHMS, SECONDED BY MR. BEACHEM AND UNANIMOUSLY APPROVED, the Board voted to APPROVE RESOLUTION AUTHORIZING AND APPROVING CERTAIN SUBSTITUTIONS AND ADDITIONS IN THE 2013 HIGHER EDUCATION EQUIPMENT LEASING FUND PROGRAM LEASE AGREEMENT FOR THE INTEGRATIVE LIFE SCIENCE AND ENGINEERING LABORATORY BUILDING AND REQUESTING APPROVAL FROM THE NEW JERSEY SECRETARY OF HIGHER EDUCATION FOR SUCH CHANGES.**

10. **President's Report:** President Bloom deferred his report, referencing the report given in the Closed Session.

11. **Report from the University Senate:** Dr. Deek gave a report from the University Senate. This is the third year of shared governance, and the Senate is working together to address issues related to safety, student satisfaction and staff development. The system of university government is working well.

12. **Report on Clery Crime Data:** Mr. Christ gave a report on Clery Crime Data, referencing the Board materials at page 29, as to the Clery Comparison Chart as well as the October crime statistics, including comparisons to the previous years. Overall, there has been a reduction in crime in almost all areas, as demonstrating by the statistics. We are witnessing an increase in drug related crimes as we are being proactive in our policing efforts in that area.

13. **Research Growth Strategies:** Dr. Dhawan gave a report on Research Growth Strategies including a slide presentation. He discussed the growth in academic external research awards, noting that in the first quarter it has increased from the first quarter of last year from
$18,251,758 to $32,211,867. Overall, the percentage increase in the dollar amount of the academic external research awards has increased to $45,085,666 for FY 2016, an increase of 43.36% from FY 2014 to FY 2016. In terms of strategies, we have reorganized the Research Office into the Provost’s Office in order to increase synergies, networking and supplemental initiatives with faculty. We are moving towards a complete on-line environment for research, grants and contracts. We also initiated the establishment of NJII as a portal for research and contract work with industry and a platform for partnerships with industry, government and other universities.

14. Report on Comprehensive Campaign and Gifts: Board Member Cistaro gave a report on the Comprehensive Campaign and Gifts, referencing the materials in the Board book. Our gift report shows an increase of 4% in the total amount of gifts, and a similar increase in the number of alumni donors. There is good work being done. The Comprehensive Campaign has reached a level of approximately $178 million towards our goal of $200 million; we may declare victory sooner than anticipated. The Celebration event was a success, and we had great attendance. Mr. Cistaro reviewed upcoming events, noting there are many opportunities to participate. We have been contacted by an alum concerning establishment of a scholarship in the name of Joseph Miccalizi. Dr. Deek has agreed to match contributions up to $15,000. Additional, Dr. Ravindra is seeking to renew the Walter Kosonocki scholarship.

15. Operating Statement Year to Date and Schedule of Short Term Investments: Treasurer Bishop reported on the Operating Statement Year to Date and Schedule of Short Term Investments, referring to the materials set out in the Board book starting at page 44, and financial reports attached. As previously noted, we have changed the format of reporting; the Statement of Current Fund Revenues and Expenditures is depicted in pie-charts for ease of reference. At this point in the fiscal year, almost 53% of the budget has been spent. We will address this issue as part of the midyear budget review. There has been growth in the area of grants and indirect cost recovery. At this time, there are no major issues or concerns with regard to expenditures. We will update the Board at the February meeting.

With respect to cash on hand, the level is consistent with last year, although slightly down. We have no concerns to report at this time. At this point $0.71/dollar of revenue comes from student tuition and fees. The rest is funded by the State, indirect cost recovery and other sources.

16. Schedule of 2016-2017 Trustee Meetings: Chair DePalma discussed the 2016-2017 Schedule of Meetings, reminding the Board of the change in the February meeting to February 9th, and asking the Board to mark their calendars accordingly. He also discussed the schedule of upcoming events, noting the date of November 13, 2017 for the University Convocation.

17. The Chair announced that the next regularly scheduled Closed Session would be convened on Thursday, February 9, 2017 at 2:00 PM at Eberhardt Hall Alumni Center Board Room, to discuss personnel, real estate, legal and contractual matters. The following resolution was read and approved by all Trustees present:

WHEREAS, there are matters that require consideration by the Board of Trustees that qualify under the Open Public Meetings Act for discussion at a Closed Session;
NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees shall have a Closed Session to discuss matters involving personnel, real estate, legal and contractual matters on Thursday, February 9, 2017 at 2:00 PM, Eberhardt Hall Board Room.

The next regularly scheduled Public Session of the Board will take place on Thursday, February 9, 2017 at 2:00 PM, Eberhardt Hall Board Room, following the Closed Session of the Board.

18. The public session was adjourned at 4:38 p.m.
3. PUBLIC COMMENTS
4A. PROCLAMATION RECOGNIZING DR. MOSHE KAM AS RECIPIENT OF THE 2016 MERITORIOUS SERVICE TO THE IEEE EDUCATIONAL ACTIVITIES BOARD AWARD
PROCLAMATION

recognizing

DR. MOSHE KAM

WHEREAS, the Institute of Electrical and Electronics Engineers' (IEEE) Educational Activities Board (EAB) annually recognizes individuals and companies for major contributions to engineering and technical education, and

WHEREAS, Dr. Moshe Kam, Dean of Newark of College of Engineering and Professor in the Helen and John C. Hartmann Department of Electrical and Computer Engineering, received the Meritorious Service to the IEEE Educational Activities Board award "for sustained contributions to educational activities" at the IEEE Honors Ceremony on November 18, 2016,

NOW, THEREFORE, the Board of Trustees of New Jersey Institute of Technology, on behalf of the entire university community, extends its congratulations to Dr. Kam for his accomplishment and salutes him for his distinguished contributions.

February 9, 2017

Joel S. Bloom
President

Stephen P. DePalma '72
Chair, NJIT Board of Trustees
5A. APPROVE RESOLUTION FOR APPOINTMENT WITH TENURE FOR DEAN CRAIG GOTSMAN
RESOLUTION TO APPROVE FACULTY APPOINTMENT WITH TENURE

WHEREAS by awarding tenure, New Jersey Institute of Technology recognizes faculty members for their prior accomplishments in leadership, service, and teaching excellence, after a rigorous review by their peers as well as university administration, consistent with the policies and procedures outlined in the Faculty Handbook, are of such caliber that they warrant the distinction of this recognition resulting in their recommendation for tenure, and

WHEREAS the accomplishments of Dr. Craig Gotsman displays patterns of sustained leadership in teaching; student supervision; scholarly activities; funded research; and service, and is to be appointed to Professor with tenure, and

WHEREAS the administration recommends that said appointment with tenure be granted;

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees approves the appointment of Dr. Craig Gotsman to Professor with tenure.

Holly C. Stern, Esq.
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

February 9, 2017
5B. APPROVE RESOLUTION FOR AWARDING HONORARY DEGREES TO ROCHELLE HENDRICKS, AND ROBERT HILLIER
STATEMENT

RESOLUTION TO AWARD HONORARY DEGREES TO ROCHELLE HENDRICKS AND J. ROBERT HILLIER

By awarding honorary degrees, New Jersey Institute of Technology recognizes outstanding individuals whose accomplishments are of such excellence that they provide inspiration to our graduates. Furthermore, in honoring such individuals, the university is honored as well.

Rochelle Hendricks and J. Robert Hillier are two individuals who have displayed the level of exemplary achievement deemed worthy of the singular recognition conveyed by the conferral of an honorary degree by the university.
RESOLUTION APPROVING AWARDED OF HONORARY
DEGREES TO ROCHELLE HENDRICKS AND
J. ROBERT HILLIER

WHEREAS by awarding honorary degrees, New Jersey Institute of Technology recognizes outstanding individuals whose accomplishments are of such excellence that they provide inspiration to our graduates, and

WHEREAS the following individuals have displayed the level of exemplary achievement deemed worthy of the singular recognition conveyed by the conferral of an honorary degree by the university, namely:

Rochelle Hendricks, named the first Secretary of Higher Education for the State of New Jersey in May 2011, is responsible for policy and program development to enhance the capacity and competitiveness of New Jersey’s higher education institutions.

In this role, Secretary Hendricks has focused on advancing the blueprint for higher education reform as recommended by the Governor’s Higher Education Task Force. She has implemented the New Jersey Medical and Health Sciences Education Restructuring Act and the Building Our Future Bond Act, cultivating cross-sector state and national partnerships.

In March 2013, Lt. Governor Guadagno named Secretary Hendricks as the newest member of the New Jersey Partnership for Action. She is also Chair of the Council on Innovation, established to enhance collaboration among academia, business, industry, and the State. In 2014, Secretary Hendricks was appointed to the State Ethics Commission by Governor Christie, and she was elected Vice Chair of the Educational Facilities Authority Board.

Secretary Hendricks is a founding member of the Policy Steering Council for the Center for Higher Education Strategic Information and Governance at Stockton University. She is a member of the Educational Leadership Foundation of New Jersey Board of Trustees and an ex-officio member of the Board of Trustees for the New Jersey Institute of Technology.

J. Robert Hillier, FAIA, founded Hillier Architecture in 1966 and led it to become the third largest architectural firm in the United States. In 2007 Hillier merged with RMJM of Scotland and thus was created the third largest strictly-architectural firm in the world, with seventeen offices worldwide. He served as Deputy Chairman of the RMJM holding company. The Hillier firm received over 300 state, national and international design awards, many of them for projects for which Hillier personally was the lead designer. In 1998, Architectural Record identified Hillier Architecture as one of the best managed firms in the United States.

In 1989 Mr. Hillier was named New Jersey’s Entrepreneur of the Year by Inc. Magazine. In 2001, he was the first recipient of the Leonardo da Vinci award from the Professional Services Management Association for lifetime leadership in his profession, and in 2007 Mr. Hillier was the recipient of the AIA’s Michael Graves Lifetime Achievement Medal. In 2013 he received the 75th
Anniversary Legacy Award from the Urban Land Institute for his work in land conservation and affordable housing. Mr. Hillier has lectured extensively in the United States at schools of architecture and to AIA chapters.

Mr. Hillier has served on New Jersey Institute of Technology's Board of Overseers since March 1995, and on the Albert Dorman Honors College Board of Visitors since July 1996. In 2009 NJIT awarded Mr. Hillier with the Presidential Medal for lifetime achievement at their annual Celebration event. He is also currently serving on NJIT's Board of Trustees' Building and Grounds Committee.

NOW THEREFORE BE IT RESOLVED that NJIT will confer upon Rochelle Hendricks and J. Robert Hillier the Honorary Degree of of Humane Letters, *honoris causa* at the May 16th, 2017, NJIT Commencement Ceremony at the Prudential Center in Newark, New Jersey.

Holly C. Stern, Esq.
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

February 9, 2017
5C. APPROVE SABBATICAL LEAVE RECOMMENDATIONS FOR AY 2017-2018
To: Joel S. Bloom
From: Fadi P. Deek
Provost and Senior Executive Vice President
RE: Sabbatical Leave Recommendations for AY 2017-2018
Date: February 9, 2017

Following our standard procedure of inviting proposals for sabbaticals, ten proposals were received from faculty members for sabbatical leave to be taken during Academic Year 2017-2018. These proposals were carefully evaluated by the University Committee on Sabbaticals. Based upon recommendations of the deans, the chairs, and the committee, and my own review of the proposals, I recommend that the following nine* faculty members be approved for sabbatical leave for the period indicated:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Barat</td>
<td>Biomedical Engineering</td>
<td>Fall 2017</td>
</tr>
<tr>
<td>Amitabha Bose</td>
<td>Math</td>
<td>2017-2018</td>
</tr>
<tr>
<td>Steven Chien</td>
<td>Civil &amp; Environmental Engineering</td>
<td>2017-2018</td>
</tr>
<tr>
<td>Chris Funkhouser</td>
<td>Humanities</td>
<td>Spring 2018</td>
</tr>
<tr>
<td>Burt Kimmelman</td>
<td>Humanities</td>
<td>Spring 2018</td>
</tr>
<tr>
<td>Jay Meegoda</td>
<td>Civil &amp; Environmental Engineering</td>
<td>2017-2018</td>
</tr>
<tr>
<td>Marvin Nakayama</td>
<td>Computer Science</td>
<td>Fall 2017</td>
</tr>
<tr>
<td>Zeyuan Qiu</td>
<td>Chemistry</td>
<td>2017-2018</td>
</tr>
<tr>
<td>Mengchu Zhou</td>
<td>Electrical &amp; Computer Engineering</td>
<td>2017-2018</td>
</tr>
</tbody>
</table>

*The Committee on Sabbatical Leaves noted that the tenth applicant, Zeynep Celik (CoAD), was ineligible for sabbatical leave until AY 2018-2019 due to a previous leave in AY 2011-2012.
To: Members of the Board of Trustees

From: Fadi P. Deek
Provost and Senior Executive Vice President

RE: Sabbatical Leave Recommendations for AY 2017-2018

Date: February 9, 2017

Pursuant to the Faculty Handbook and with the concurrence of Dr. Bloom, I recommend that the nine faculty members listed on the attached memo be awarded sabbatical leaves during academic year 2017-2018. Ten proposals were received*.

As stated in the handbook:

“NJIT’s sabbatical leave policy exists to enhance the professional development and increase the research and scholarly production of Faculty by relieving them of their teaching and service responsibilities for a semester or an academic year.”

I believe that those faculty members recommended for sabbatical leave during the academic year 2017-2018 will be enriched by this opportunity to immerse themselves in creative, scholarly, and research activities and will thus enhance not only their value to NJIT, but this university’s image as well.

*The Committee on Sabbatical Leaves noted that the tenth applicant, Zeynep Celik (CoAD), was ineligible for sabbatical leave until AY 2018-2019 due to a previous leave in AY 2011-2012.

The number of sabbatical leaves awarded since 1993-1994 is shown in the table following.
History of Sabbatical Leaves

<table>
<thead>
<tr>
<th>Academic Year</th>
<th>Total New Leaves</th>
</tr>
</thead>
<tbody>
<tr>
<td>AY 1993 - 1994</td>
<td>13</td>
</tr>
<tr>
<td>AY 1994 - 1995</td>
<td>15</td>
</tr>
<tr>
<td>AY 1995 - 1996</td>
<td>13</td>
</tr>
<tr>
<td>AY 1996 - 1997</td>
<td>14</td>
</tr>
<tr>
<td>AY 1997 - 1998</td>
<td>12</td>
</tr>
<tr>
<td>AY 1998 - 1999</td>
<td>14</td>
</tr>
<tr>
<td>AY 1999 - 2000</td>
<td>15</td>
</tr>
<tr>
<td>AY 2000 - 2001</td>
<td>4</td>
</tr>
<tr>
<td>AY 2001 - 2002</td>
<td>13</td>
</tr>
<tr>
<td>AY 2002 - 2003</td>
<td>17</td>
</tr>
<tr>
<td>AY 2003 - 2004</td>
<td>20</td>
</tr>
<tr>
<td>AY 2004 - 2005</td>
<td>9</td>
</tr>
<tr>
<td>AY 2005 - 2006</td>
<td>9</td>
</tr>
<tr>
<td>AY 2006 - 2007</td>
<td>13</td>
</tr>
<tr>
<td>AY 2007 - 2008</td>
<td>14</td>
</tr>
<tr>
<td>AY 2008 - 2009</td>
<td>16</td>
</tr>
<tr>
<td>AY 2009 - 2010</td>
<td>6</td>
</tr>
<tr>
<td>AY 2010 - 2011</td>
<td>10</td>
</tr>
<tr>
<td>AY 2011 - 2012</td>
<td>12</td>
</tr>
<tr>
<td>AY 2012 - 2013</td>
<td>8</td>
</tr>
<tr>
<td>AY 2013 - 2014</td>
<td>7</td>
</tr>
<tr>
<td>AY 2014 - 2015</td>
<td>8</td>
</tr>
<tr>
<td>AY 2015 - 2016</td>
<td>13</td>
</tr>
<tr>
<td>AY 2016 - 2017</td>
<td>8</td>
</tr>
</tbody>
</table>
Dr. Robert Barat, Otto York Department of Chemical, Biological, and Pharmaceutical Engineering

Robert Barat is a Professor of Chemical Engineering in the Otto York Department of Chemical, Biological and Pharmaceutical Engineering who is also a Master Teacher. He joined NJIT in 1990 and was awarded tenure in 1995. He is applying for his first sabbatical leave for the fall term of 2017. The first goal in his proposal is to perform research with Assistant Professor Fuat Celik and his research group at the Rutgers Chemical Engineering Department. He will work on two projects: 1) a low-temperature methane activation and steam reforming via photo-catalysis project and 2) a more speculative catalytic processing and upgrading of liquids and tars project.

The proposed experimental requirements are not available to him in his current laboratory and will result in a synergistic strengthening of his catalysis research potential, particularly since his last grant was awarded in 2011. By the end of the semester a joint proposal will be submitted to the Department of Energy on continuous whole-biomass processing. Several peer-reviewed journal articles will be generated. Dr. Barat has also offered to remain available to help in laboratory support during his sabbatical leave if needed. His proposed sabbatical leave will help him increase his overall research potential for new advanced research in catalysis and increase his visibility and NJIT’s presence in his area of interest.

Dr. Amitabha Bose, Department of Mathematical Sciences

Amitabha Bose is a Professor in the Department of Mathematical Sciences. He joined NJIT in 1996 and was promoted to full professor in 2005. He is applying for his third full-year sabbatical leave with the previous two completed in 2002-2003 and 2009-2010, respectively. Dr. Bose will spend his sabbatical leave in the Courant Institute of Mathematical Sciences and Chhandayan Center for Indian Music, both located in New York City. In collaboration with his hosts, Dr. Bose will develop mathematical models of neural control and motor function supporting how musicians keep time. This visit is expected to result in several peer-reviewed journal articles, new collaborations and new interdisciplinary funding possibilities. Professor Bose has a strong track record on the subjects he plans to study and his research has been well supported by multiple NSF grants, giving him an impressive record of research productivity. This use of sabbatical time should enhance his productivity and reputation.
Dr. Steven Chien, John A. Reif, Jr. Department of Civil & Environmental Engineering

Steven Chien is a Professor in the John A. Reif, Jr. Department of Civil and Environmental Engineering. He joined NJIT in 1996 and was promoted to full professor in 2006. Dr. Chien is applying for his second full-year sabbatical with the first one completed in 2010-2011. Dr. Chien intends to use his sabbatical to advance his research on the optimization of intelligent and sustainable public transport systems, one of his primary research fields. To fulfill the goals of his sabbatical he has received the prestigious international Killiam Visiting Scholar Award to support advanced education and research at the University of Calgary in fall 2017. In spring 2018 he has been offered a Distinguished Visiting Professorship at the School of Transportation and Logistics of Southwest Jiaotong University in China. Once there he will collect and analyze public transit smart-card data to use in his modeling study of intelligent transportation networks. Dr. Chien’s application has the full endorsement of his dean and the committee concurs that the proposal is exceptionally strong. Dr. Chien’s recent research productivity speaks to the proposal’s chance of success. He has an outstanding publication record as well as 54 grants from NIDOT, USDOT and other agencies. His visits to colleagues in Canada and China will contribute to the developing research ties between NJIT and international scientific institutions, strengthening the international reputation of NJIT. Dr. Chien intends to submit two journal articles, collect valuable material for NJIT courses covering transportation networks, and submit at least one grant proposal based on the results of his sabbatical research.

Dr. Chris Funkhouser, Humanities Department

Chris Funkhouser is a Professor in the Humanities Department and Director of the undergraduate communication and media program. He joined NJIT in 1997 and achieved tenure in 2006. His current request is for a one-term sabbatical for spring 2018. He had a previous one-term sabbatical in spring 2009. Professor Funkhouser is a practitioner and scholar of interactive digital audio. The purpose of the proposed sabbatical is to put together a book based on multiple case studies to be called Applied Audio Poetics. Professor Funkhouser has a record of producing highly regarded books on technologically innovative poetry methods. The committee expects that his work during his 2018 sabbatical will also enrich his discipline and contribute to putting NJIT’s curriculum in the forefront of interactive digital audio.

Dr. Burt Kimmelman, Humanities Department

Burt Kimmelman, Professor of Humanities, joined the faculty of NJIT in 1988 and received tenure in 1998. His current application is for a spring semester 2018 sabbatical. He has previously received two one-semester sabbaticals in spring 2000 and spring 2008. Professor Kimmelman is a scholar of medieval literature and late American poetry. He is widely published as an editor and a poet. The purpose of the
proposed sabbatical is to write the final draft of a scholarly monograph entitled *Materialism in Avant-Garde Poetry and Poetics, 1900 to the Present*, to be published by Rowman & Littlefield Publishing Group Inc. Both his chair and dean support his proposal enthusiastically. Professor Kimmelman has an extensive record of written and research accomplishments at NJIT. The committee anticipates that his completed monograph will advance the field of contemporary poetry as well as broaden and enhance the academic reputation of NJIT in the field of arts and criticism.

**Dr. Jay Meegoda, John A. Reif, Jr. Department of Civil & Environmental Engineering**

Jay N. Meegoda is a Professor in the John A. Reif, Jr. Department of Civil and Environmental Engineering. He joined NJIT in 1985 and was promoted to Professor in 1999. He took his last three sabbatical leaves in 1994-1995, spring 2003, and AY 2010-2011. He is applying for his fourth sabbatical leave for 2017-2018. Dr. Meegoda has proposed to work with the geo-environmental research group at Tsinghua University, which is the top university in China. In 2017, they will mostly be performing computer simulations of injection of CO2 to displace shale gas. In 2018, they are planning to bring their microscale research to simulate actual field scale tests. While stationed in China, he plans to submit proposals to NSF, the Environmental Protection Agency, and the US Department of Energy. He has established long term collaboration with the Tsinghua group since his last sabbatical and as a result produced an NSF grant and several publications. This planned sabbatical will continue to foster this collaboration that will generate further proposals and publications. Dr. Meegoda has been a productive faculty member at NJIT and his sabbatical collaboration at Tsinghua University will accelerate his productivity. His goal is clear and the plan to achieve the goal is highly viable.

**Dr. Marvin Nakayama, Department of Computer Science**

Marvin Nakayama is a Professor in the Department of Computer Science. He joined NJIT in 1994 and was promoted to Professor in 2010. He took his first two sabbatical leaves in 2002-2003 and 2010-2011. He is applying for his third sabbatical leave to be taken in 2017-2018. Dr. Nakayama has proposed to conduct research relating to his NSF grant at Argonne National Laboratory in Illinois. He will work with a nuclear engineer, Dr. David Grabaskas, with whom he has been collaborating for the past few years. Also, he may visit INRIA in France to collaborate with Dr. Bruce Tuffin on efficient simulation methods for highly reliable Markovian systems. Research problems to be tackled are well defined. He plans to write one or two journal papers based on the research. The work on the risk-informed safety-margin characterization (RISMC) problem has the potential to alter policies governing nuclear power plants. Dr. Nakayama has been a productive faculty member at NJIT with 31 journal articles and 47 conference papers published. His proposed work at prominent institutions such as Argonne and INRIA will enhance his visibility and give NJIT additional recognition in the field.
Dr. Zeyuan Qiu, Department of Chemistry and Environmental Science

Zeyuan Qiu is a Professor in the Department of Chemistry and Environmental Science. He joined NJIT in 2002 and was promoted to full professor in 2015. He took his first sabbatical leave during AY 2010-2011. He is applying for his second sabbatical leave to be taken during the 2017-2018 academic year. Dr. Qiu has proposed to conduct research at the Northwest A&F University located in Yangling, Shaanxi, China in fall 2017 and spring 2018. In spring 2018 he will also take a position as Distinguished Visiting Professor in the Southwest Jiaotong University in China. He plans to focus on three research projects. He will develop a pragmatic land use planning and intelligent decision making system, develop effective strategies to manage conflicts in a local Chinese watershed, and assess how a society can overcome social economic and institutional barriers in different cultural and political systems to protect natural environments. The expected outcomes will be one or two grant proposals by May 2018, three or four research articles submitted and published by May 2018, and a strong international team for pursuing additional research opportunities. The Committee believes that Dr. Qiu’s research agenda is an excellent use of sabbatical leave. He has been a productive faculty member with three book chapters, 50 journal articles and 18 research grants. His proposed visits to Chinese universities will foster long-term collaboration and will enhance Dr. Qiu’s visibility as well as NJIT’s reputation.

Dr. Mengchu Zhou, Helen and John C. Hartmann Department of Electrical and Computer Engineering

Mengchu Zhou is a Professor in the Helen and John C. Hartmann Department of Electrical and Computer Engineering. He joined NJIT in 1990 and was promoted to Distinguished Professor in 2013. He took his first three sabbatical leaves during AY 1996-1997, 2003-2004, and 2010-2011. He is applying for a fourth sabbatical leave to be taken during the 2017-2018 academic year. Dr. Zhou has proposed to conduct research in the Institut fur Automatisierungstechnik Helmut-Schmidt-Universitat/Universitat der Bundeswehr in Hamburg, Germany from July 1 to December 31, 2017. He will go to the advanced Analytics Institute, University of Technology in Sydney, Australia from January 1 to June 30, 2018. He plans to explore new research areas and co-author a book entitled *Incomplete Matrix Factorization with Big Data-Related Applications* for which he has a contract from IEEE Press/Wiley. He also plans to write four to eight technical/journal papers, and write one federal funding proposal. The Committee believes this plan is an excellent use of sabbatical leave. Dr. Zhou has been a productive faculty member with 12 books, 28 book chapters, 373 journal articles, and 51 research grants. His proposed visits to European and Australian universities will foster long-term collaboration and enhance his visibility as well as NJIT’s reputation.
5D. APPROVE AY 2015-2016 POST-SABBATICAl REPORTS
To:        Dr. Fadi Deek, Provost and Senior Executive Vice President  

From:      Dr. Hindy Schachter, Chair, Committee on Sabbatical Leaves  

Re:        Post Sabbatical Reports for 2015-2016 Academic Year  

The Committee on Sabbatical Leaves is pleased to submit its evaluation of post sabbatical reports for sabbaticals granted* during the 2015-2016 academic year. Post sabbatical reports detail each faculty member’s accomplishments during his or her sabbatical. The reports were evaluated in terms of the stated objectives of the sabbatical leave. The Committee has approved all fourteen reports submitted for the 2015-2016 academic year.

*Although there were thirteen sabbaticals approved for the 2015-2016 academic year, there are two reports included here from faculty who had requested a deferral from an approved sabbatical in 2014-2015 (Z. Wei and Z. Yan). Additionally, one faculty deferred his approved 2015-2016 sabbatical to 2016-2017 (R. Sher) and therefore his report is not included here.

Aggregated Summary of Faculty Sabbatical Activity for AY 2015-2016

Tabulated below are the deliverables generated by faculty on sabbatical during the 2015-2016 academic year.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peer-reviewed journal papers, accepted or published</td>
<td>22</td>
</tr>
<tr>
<td>Peer-reviewed journal papers, submitted and under review</td>
<td>20</td>
</tr>
<tr>
<td>Scholarly books (at or near completion)</td>
<td>4</td>
</tr>
<tr>
<td>Published book chapters</td>
<td>1</td>
</tr>
<tr>
<td>Conference papers published</td>
<td>4</td>
</tr>
<tr>
<td>Presentations at academic conferences and institutions</td>
<td>57</td>
</tr>
<tr>
<td>Grants submitted</td>
<td>19</td>
</tr>
<tr>
<td>Grants fully awarded</td>
<td>4</td>
</tr>
<tr>
<td>Published book reviews</td>
<td>1</td>
</tr>
</tbody>
</table>
Review of Approved Post-Sabbatical Reports (in alphabetical order)

Shahriar Afkhami

An Associate Professor in the Department of Mathematical Sciences, Dr. Afkhami received a sabbatical to develop realistic and accurate models for the evolution of magnetic liquids in collaboration with Professor Howard Stone (Princeton University). Dr. Afkhami spent a major portion of his sabbatical in Dr. Stone’s lab successfully developing new computational frameworks. In addition, he spent one month as a CNRS Visiting Professor at Pierre and Marie Curie University (Paris VI), working on state-of-the-art computations of contact line flows. He also visited his collaborator Professor Seemann in Germany. He presented two invited seminars, two class lectures, and four contributed talks at international conferences. He published four journal articles and submitted an NSF grant proposal which was funded for 2016-2019.

Sima Bagheri

A Professor in the John A. Reif, Jr. Department of Civil and Environmental Engineering, Dr. Bagheri took a year sabbatical with the purpose to write a book based on two decades of research in nearshore waters of New York/New Jersey, and under the Fulbright Specialist Program to develop collaboration with scientists in China and teach a short course. She wrote a monograph, Hyperseptral in Nearshore Water Quality – A Case Study NY NJ, which is in production at Springer Publishing. Dr. Bagheri visited the University of Electronic Science and Technology of China (UESTC) where she collaborated with faculty and graduate students, taught a short course, and presented her research at a seminar. This interaction could set the stage for an academic exchange between UESTC and NJIT in the near future.

Michael Bieber

A Professor in the Department of Informatics, Dr. Bieber had a sabbatical to perform research at Rutgers University Center of Mathematics, Science and Computer Education in two areas: cyberlearning and collaborative learning through assessment (CLASS). He developed two NSF proposals on cyberlearning which were not funded, but which he has resubmitted in 2016-2017. For CLASS he developed a next generation prototype tested during the sabbatical period. He also developed two small grant proposals which were not funded but which he has revised and resubmitted, and a collaborative proposal with Florida State University which was rejected. Dr. Bieber completed one potential journal article, and is planning another. He made two presentations at professional conferences.

Linda Cummings

A Professor in the Department of Mathematical Sciences, Dr. Cummings received a sabbatical to do joint research as an official visitor at the Mathematical Institute at the University of Oxford with two collaborators, Dr. Ian Griffiths and Professor Sarah Waters. They addressed a range of problems in filtration modeling and tissue engineering. Dr.
Cummings also continued to act as CSLA’s Associate Dean for Research and Graduate Education, and to supervise three NJIT PhD students. During this productive period she completed two journal papers on this research, one of which has already been accepted. She submitted four other journal articles, three based on research performed during the sabbatical period with her PhD students. She made three presentations and submitted four grant proposals. Three of the proposals were for significant funding to NSF; one has already been awarded.

**Michael Ehrlich**

An Associate Professor in the Martin Tuchman School of Management, Dr. Ehrlich received a 2015-2016 sabbatical to integrate into Technion’s Industrial and Engineering and Management Faculty in Israel, integrate with the Israeli entrepreneurship community, and develop research projects in Israel. Through giving lectures and seminar at Technion, conducting interviews with members of the Israeli startup community, and working with students in Israel, Dr. Ehrlich has achieved all three goals. Results include one proposal submitted to NSF, one published article in a scholarly journal and two submitted papers, one accepted contribution to a conference proceedings with an additional paper submitted, one abstract accepted for the Babson Conference, and three additional conference presentations.

**Wenge Guo**

An Associate Professor in the Department of Mathematical Sciences, Dr. Guo spent his 2015-2016 sabbatical period at Stanford University working with Professor Joseph Romano of the Statistics Department, attending biostatistics and data science seminars, and sitting in on several doctoral level courses in statistics at Stanford. His goals were to conduct research on large-scale multiple testing in a world-class program, to explore a new interdisciplinary area (selective inference), and to consolidate his collaboration with Professor Romano. The results include a collaborative research proposal under review at NSF, three papers submitted for publication, and another manuscript to be submitted.

**Neil Maher**


**Durga Misra**

A Professor in the Helen and John Hartmann Department of Electrical and Computer Engineering, Dr. Misra spent the first part of his 2015-2016 sabbatical at the Center for Nanoscale Science and Engineering. He produced two research talks as part of the IEEE PDS program and two technical papers; one of which he turned into a conference presentation and
the other he submitted to a journal. A second research project from this part of the sabbatical on MEMS devices is still in progress; he also gave seminars at five research institutions in India. During the second half of his sabbatical Dr. Misra was at Furtwangen University where he gave two research seminars and five talks dealing with semiconductor device reliability.

Horacio Rotstein

A Professor in the Department of Mathematical Sciences, Dr. Rotstein established collaborations with individuals at NYU, Langone Medical School, the National Institutes of Health, Tel Aviv University, The University of Buenos Aires, and the Polytechnic University of Catalunya during his AY 2015-2016 sabbatical. He had a very productive period producing five published articles with two additional articles in review, and five in preparation. He has one funded NSF grant and six other proposals submitted to various agencies. He had organizational roles in several scientific meetings.

Michael Siegel

A Professor in the Department of Mathematical Sciences, Dr. Siegel had a sabbatical approved for the 2015-2016 academic year. As he planned in his sabbatical application, he spent the time at Drexel University and KTH Sweden conducting research in applied and computational mathematics, specifically interfacial fluid dynamics. He also visited Imperial College London to work on interfacial electro-kinetic flow problems. This work yielded a manuscript that is accepted at the scholarly journal, Mathematics of Computation; a book chapter in a volume published in December 2015; and two other manuscripts that are being completed. He was one of a group of investigators who received National Science Foundation funding related to the Conference on Frontiers in Applied and Computational Mathematics. During the sabbatical period he authored or co-authored 11 scholarly presentations.

Frank Shih

A Professor the Department of Computer Science, Dr. Shih was awarded a spring 2016 sabbatical. He accomplished his sabbatical project of completing a second edition of a book, Digital Watermarking and Steganography: Fundamentals and Technology (in press). He also submitted four journal articles to scholarly journals during this short period.

Osvaldo Simeone

An Associate Professor in Helen and John Hartmann Department of Electrical and Computer Engineering, Dr. Simeone received a fall 2015 sabbatical to initiate collaborative research projects in cloud radio access networks and synergies at Imperial College, London. The sabbatical was successful in leading to the acceptance of four joint papers in peer-reviewed journals with additional papers under submission. In addition, Professor Simeone presented six invited seminars, four on cloud radio access networks and two on C-RAN fronthaul compression. He also submitted a grant proposal to NSF on harnessing cloud and edge synergies.
Zhi Wei

An Associate Professor in the Department of Computer Science, Dr. Wei had a sabbatical whose purpose was to extend his expertise in statistical and machine learning methods. He then planned to use this expertise to analyze high-dimensional data in cutting edge biology and genetics problems. He spent the time at Yale University and the Wistar Institute, two leading institutions in biomedical research where he applied his knowledge to clinical data on cancer immunotherapy. From this experience, he published one conference paper and submitted four manuscripts to high-impact journals of which two are already published. In addition, he submitted two applications for grants to NIH of which one was not funded but the other is still under review.

Zhipeng (Alan) Yan

An Associate Professor in the Martin Tuchman School of Management, Dr. Yan received a sabbatical to achieve new collaborations with the Shangai Lixin University of Commerce and the China Europe International Business School, and to conduct research at these academic institutions. He also stipulated that he would write a book and articles on finance and investing topics. Dr. Yan’s new book, Maniacs, Swindlers and Fools—A Third Eye on Investments, (published by Commercial Press in 2015) is already on a number of top book lists in China. In addition, Dr. Yan has published two articles in top-tier finance journals with one more article submitted and another in preparation. He submitted a report on his employment research to the Shanghai Municipal Government.
5E. APPROVE RESOLUTION FOR PRESIDENT’S CONTRACT EXTENSION
RESOLUTION AMENDING PRESIDENTIAL CONTRACTUAL APPOINTMENT

WHEREAS, the Board of Trustees has entered into a contractual agreement appointing Dr. Joel S. Bloom as University President, dated July 24, 2015, as amended on April 16, 2015, September 21, 2015 and September 30, 2106;

WHEREAS, the parties wish to extend the end date for the current term of appointment from June 20, 2019, to June 30, 2020;

WHEREAS, it is further agreed that this extension shall not affect the payment of the retention incentive bonus, which shall remain effective and payable according to the terms set for in the contractual agreement, except that Dr. Bloom may elect to delay the earned payment in the Agreement until a subsequent tax year(s);

WHEREAS, the remaining terms and conditions of the appointment, except as amended, shall remain in full force and effect;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby authorizes the aforesaid amendment to the Presidential Appointment, and further authorizes all actions by the Administration in furtherance of its implementation.

Holly C. Stern, Esq.
General Counsel/Vice President of Legal Affairs and Secretary to the Board of Trustees
New Jersey Institute of Technology

February 9, 2017
Board Resolution No.
5F. APPROVE RESOLUTION FOR MID-YEAR 2017 REvised BUDGET
NEW JERSEY INSTITUTE OF TECHNOLOGY
RESOLUTION TO ADOPT FY 2017 MID-YEAR OPERATING BUDGETS

WHEREAS, the administration has conducted an extensive review of the initial FY17 Approved Operating Budget, and

WHEREAS, the administration is recommending a Mid-Year revised Operating Budget and has presented a proposed Mid-Year Operating Budget to the Audit and Finance Committee, and

WHEREAS, the Audit and Finance Committee has reviewed same and recommend acceptance of the administration's proposed Mid-Year Total Operating Budget of $447.3 million, and

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees adopts the FY 2017 Mid-Year Operating Budget

Holly C. Stern, Esq.
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

February 9, 2017
5G. APPROVE RESOLUTION TO AWARD CONSTRUCTION MANAGEMENT PROFESSIONAL SERVICES CONTRACT FOR FACULTY MEMORIAL HALL RENOVATION AND RENEWAL
RESOLUTION TO APPROVE THE AWARD OF THE CONSTRUCTION MANAGEMENT PROFESSIONAL SERVICES CONTRACT FOR THE FACULTY MEMORIAL HALL RENOVATION AND RENEWAL

WHEREAS, New Jersey Institute of Technology has been awarded twenty million dollars ($20M) from the 2015 Higher Education Capital Facilities Programs for the purpose of upgrading the teaching and learning spaces in Faculty Memorial Hall to support the Integrated Makerspace project, and,

WHEREAS, the administration has conducted a procurement process including the requesting of proposals from firms with experience in professional services related to the construction management of renovation and renewal of existing buildings, and performing interviews of the firms to determine the best qualified team, providing the best overall value to the University, and,

WHEREAS, after careful consideration of the foregoing factors, Gilbane Building Company has been identified as the recommended construction management professional to assist the administration with the design of the renovation and renewal of Faculty Memorial Hall, and,

WHEREAS, to move forward with the project it is recommended that the administration be authorized to award a professional services contract and subsequent amendments for construction management services, as required, at a not to exceed cost of $18,422,000, and,

WHEREAS, the funds for these expenditures will come from the 2015 Higher Education Capital Facilities Programs, including the Capital Improvement Fund and the Building Our Future Bond, and

NOW THEREFORE IT BE RESOLVED that the Board of Trustees authorizes the administration to award the contract for construction management services for the Faculty Memorial Hall Renovation and Renewal with a not to exceed cost of $18,422,000 to Gilbane Building Company.

Holly C. Stern
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

February 9, 2017
Board Resolution 2016-XX
6A. PRESIDENT’S REPORT
6B. REPORT FROM FACULTY SENATE
6C. SPRING ENROLLMENT ASSESSMENT
6D. REPORT ON DEVELOPMENT GROWTH STRATEGIES
6F. COMPREHENSIVE CAMPAIGN AND GIFT REPORTS
# Gift Report

## Comparison of Total Giving Year to Dec-31

<table>
<thead>
<tr>
<th>Source</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Sources</td>
<td>$3,866,500</td>
<td>$6,382,605</td>
<td>$7,941,673</td>
</tr>
<tr>
<td>All Sources without Gifts in Kind</td>
<td>$3,682,068</td>
<td>$6,061,337</td>
<td>$5,669,098</td>
</tr>
<tr>
<td>Matching Gifts</td>
<td>$44,814</td>
<td>$36,114</td>
<td>$16,392</td>
</tr>
</tbody>
</table>

## Comparison of Giving by Constituent Category Year to Dec-31

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Alum</td>
<td>$964,297</td>
<td>24.94</td>
<td>2,437</td>
<td>$3,028,922</td>
<td>47.46</td>
<td>2,600</td>
<td>$2,585,691</td>
<td>32.56</td>
<td>2,606</td>
</tr>
<tr>
<td>Corp</td>
<td>$1,808,029</td>
<td>46.76</td>
<td>181</td>
<td>$1,923,902</td>
<td>30.14</td>
<td>191</td>
<td>$1,778,001</td>
<td>22.39</td>
<td>199</td>
</tr>
<tr>
<td>Foundation</td>
<td>$235,876</td>
<td>6.10</td>
<td>24</td>
<td>$432,994</td>
<td>6.78</td>
<td>29</td>
<td>$231,667</td>
<td>2.92</td>
<td>32</td>
</tr>
<tr>
<td>Friends</td>
<td>$734,147</td>
<td>18.99</td>
<td>482</td>
<td>$614,226</td>
<td>9.62</td>
<td>627</td>
<td>$511,014</td>
<td>6.43</td>
<td>469</td>
</tr>
<tr>
<td>Other</td>
<td>$124,351</td>
<td>3.22</td>
<td>26</td>
<td>$382,560</td>
<td>5.99</td>
<td>32</td>
<td>$2,835,300</td>
<td>35.70</td>
<td>25</td>
</tr>
<tr>
<td>Total</td>
<td>$3,866,500</td>
<td>100</td>
<td>3,150</td>
<td>$6,382,605</td>
<td>100</td>
<td>3,479</td>
<td>$7,941,673</td>
<td>100</td>
<td>3,331</td>
</tr>
</tbody>
</table>

## FY 2017 vs FY 2016 by Donor Type Variance in Dollars and Donors Raised

<table>
<thead>
<tr>
<th>Category</th>
<th>% Dollars</th>
<th>% Donors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alumni</td>
<td>-15%</td>
<td>&lt;1%</td>
</tr>
<tr>
<td>Corp</td>
<td>-8%</td>
<td>4%</td>
</tr>
<tr>
<td>Foundations</td>
<td>-46%</td>
<td>10%</td>
</tr>
<tr>
<td>Friends</td>
<td>-17%</td>
<td>-25%</td>
</tr>
<tr>
<td>Other</td>
<td>641%</td>
<td>-22%</td>
</tr>
<tr>
<td>Total</td>
<td>24%</td>
<td>-4%</td>
</tr>
</tbody>
</table>

1. Alumni – Wu $1M, Glass BQ $500K, Tuchman $400K
2. Alumni – Wu $1M, Tuchman $400K
5. Corporations – Claremont Construction $250K, Compass Group $240K, Pepsi $202, AECOM $150K
6. Foundation – Hearst $100K, McDonnell $100K
7. Friends – Hartmann $407K
8. Friends – Stevenson $100K
9. Friends – Stevenson $100K
10. Other – Independent Alumni of NJIT $150K
11. Other – Health E Citi $2.7M GIK, Independent Alumni of NJIT $150K, Parent Project MS $150K
Campaign Report

STATUS OF COMPREHENSIVE CAMPAIGN

Gift Summary:

<table>
<thead>
<tr>
<th></th>
<th>As of June 30, 2015</th>
<th>As of June 30, 2016</th>
<th>As of December 31, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Comprehensive Campaign Total</td>
<td>$153,700,251</td>
<td>$171,829,099</td>
<td>$178,975,439</td>
</tr>
<tr>
<td># Donors</td>
<td>18,964</td>
<td>20,623</td>
<td>21,258</td>
</tr>
<tr>
<td>Gifts</td>
<td>$39,647,759</td>
<td>$46,858,204</td>
<td>$51,375,930</td>
</tr>
<tr>
<td>Pledges</td>
<td>$46,753,889</td>
<td>$57,672,292</td>
<td>$50,300,906</td>
</tr>
<tr>
<td>Grants</td>
<td>$67,298,603</td>
<td>$67,298,603*</td>
<td>$67,298,603*</td>
</tr>
</tbody>
</table>

* As of 7/1/15, grants N/A toward campaign total.

Recent Highlights:

- $200,000 bequest gift secured to support the Antonio and Ida Scarfone Endowed Scholarship
- $50,000 gift from Futurewei Technologies, Inc. for Professor Nirwan Ansari's work in the Advanced Networking Lab
- Received 5 $25,000 table sponsorships for Celebration 2016, up 1 from 2015, and the first time ever with 5 such sponsors at this level
Events

January 21 NJIT Highlanders vs. Florida Gulf Coast Pre-Game Reception (Fort Myers, FL)

January 26 Mott MacDonald NEXT Reception (Iselin, NJ)

February 15 Southern Florida Alumni Reception, hosted by Stryker (Fort Lauderdale, FL)

March 8 Speaking of Careers at Bloomberg HQ (New York, NY)

March 9 NCE Salute to Engineering Excellence (West Orange, NJ)

March 18 Alumni Rodeo Day (Houston, TX)

March 23 NJN Campaign Reception (Hoboken, NJ)

April 6 Golden Highlander Luncheon

April 28 Scholarship Brunch

May 19-21 Alumni Weekend
6G. OPERATING STATEMENT YEAR TO DATE
New Jersey Institute of Technology
Statement of Revenue & Expenditures
FY2017
As of January 31, 2017

Board of Trustees
NEW JERSEY INSTITUTE OF TECHNOLOGY
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2017
(DOLLARS IN THOUSANDS)

BUDGET DISTRIBUTION

**FY17 Original Operating Budget: Revenue ($000's)**
$451,713

- State Support - Fringe Benefits, 53,014, 12%
- State Support - Operations, 35,440, 8%
- Tuition & Fees, 185,076, 43%
- Restricted Programs, 124,000, 27%
- Other Sources, 22,605, 5%
- Gifts & Bequests, 1,040, 0%
- Auxiliary, 20,538, 5%

**FY17 Mid-Year Operating Budget: Revenue ($000's)**
$447,324

- State Support - Fringe Benefits, 57,514, 13%
- State Support - Operations, 35,440, 8%
- Tuition & Fees, 186,296, 42%
- Restricted Programs, 124,000, 28%
- Other Sources, 22,560, 5%
- Gifts & Bequests, 1,040, 0%
- Auxiliary, 20,474, 4%
NEW JERSEY INSTITUTE OF TECHNOLOGY
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2017
(DOLLARS IN THOUSANDS)

BUDGET DISTRIBUTION

FY17 Original Operating Budget: Expenses ($000's)
$451,713

- Academic Salaries and Fringe Benefits, 151,871, 34%
- Restricted Programs, 124,000, 27%
- Auxiliary Enterprises, 8,092, 2%
- Mandatory Transfers (Debt Service), 18,795, 4%
- Non-Mandatory Transfers, 17,627, 4%
- Financial Aid to Students, 33,992, 7%
- Other Operating Expenses, 53,379, 12%

FY17 Mid-Year Operating Budget: Expenses ($000's)
$447,324

- Academic Salaries and Fringe Benefits, 154,661, 34%
- Restricted Programs, 124,000, 28%
- Auxiliary Enterprises, 7,947, 2%
- Mandatory Transfers (Debt Service), 18,632, 4%
- Non-Mandatory Transfers, 16,627, 4%
- Financial Aid to Students, 30,723, 7%
- Other Operating Expenses, 48,561, 11%
## NEW JERSEY INSTITUTE OF TECHNOLOGY

**STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES**

FOR THE SEVEN MONTHS ENDED JANUARY 31, 2017

(DOLLARS IN THOUSANDS)

### REVENUES

<table>
<thead>
<tr>
<th>Revenues</th>
<th>FY17 Budget</th>
<th>FY17 YTD Total</th>
<th>FY17 % To Budget</th>
<th>FY16 % To Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Educational &amp; General</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>186,296</td>
<td>186,814</td>
<td>100.3%</td>
<td></td>
</tr>
<tr>
<td>Gifts &amp; Bequests</td>
<td>1,040</td>
<td>409</td>
<td>39.3%</td>
<td>101.7%</td>
</tr>
<tr>
<td>State Support - Operations</td>
<td>35,440</td>
<td>20,673</td>
<td>58.3%</td>
<td>46.9%</td>
</tr>
<tr>
<td>State Support - Fringe Benefits</td>
<td>57,314</td>
<td>36,343</td>
<td>63.2%</td>
<td>58.3%</td>
</tr>
<tr>
<td>Other Sources</td>
<td>22,550</td>
<td>13,350</td>
<td>59.2%</td>
<td>66.2%</td>
</tr>
<tr>
<td>Total Educational &amp; General</td>
<td>302,650</td>
<td>257,589</td>
<td>85.1%</td>
<td>65.2%</td>
</tr>
<tr>
<td>Auxiliary</td>
<td>20,474</td>
<td>19,470</td>
<td>96.1%</td>
<td>100.6%</td>
</tr>
<tr>
<td>Total Unrestricted Revenues</td>
<td>323,324</td>
<td>277,059</td>
<td>85.7%</td>
<td>83.6%</td>
</tr>
<tr>
<td>Restricted Funds</td>
<td>174,000</td>
<td>64,866</td>
<td>52.3%</td>
<td>49.8%</td>
</tr>
<tr>
<td>Total Operating Revenues</td>
<td>447,324</td>
<td>341,925</td>
<td>76.4%</td>
<td>74.4%</td>
</tr>
</tbody>
</table>

### FY17 Operating Revenues: Budget vs. YTD Total ($000's) and Percentages

- **Tuition & Fees**: 186,814 (100.0%) vs. 186,296
- **Gifts & Bequests**: 409 (88.9%) vs. 1,040
- **State Support - Operations**: 20,673 (58.3%) vs. 35,440
- **State Support - Fringe Benefits**: 36,343 (63.2%) vs. 57,314
- **Other Sources**: 13,350 (59.2%) vs. 22,550
- **Auxiliary**: 19,470 (96.1%) vs. 20,474
- **Total Unrestricted Revenues**: 277,059 (85.7%) vs. 323,324
- **Restricted Funds**: 64,866 (52.3%) vs. 174,000
- **Total Operating Revenues**: 341,925 (76.4%) vs. 447,324
NEW JERSEY INSTITUTE OF TECHNOLOGY  
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES  
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2017  
(DOLLARS IN THOUSANDS)

### EXPENDITURES

<table>
<thead>
<tr>
<th>EXPENDITURES</th>
<th>FY17 Budget</th>
<th>FY17 YTD Total</th>
<th>FY17 Committed</th>
<th>FY17 % Committed</th>
<th>FY16 % Committed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic</td>
<td>211,436</td>
<td>121,928</td>
<td>177,812</td>
<td>84.1%</td>
<td>83.0%</td>
</tr>
<tr>
<td>Support</td>
<td>68,712</td>
<td>37,429</td>
<td>65,971</td>
<td>95.0%</td>
<td>89.8%</td>
</tr>
<tr>
<td>Non-Mandatory Transfers</td>
<td>16,627</td>
<td>11,096</td>
<td>17,037.78</td>
<td>102.5%</td>
<td>99.3%</td>
</tr>
<tr>
<td>Mandatory Transfers (Debt Service)</td>
<td>18,632</td>
<td>10,495</td>
<td>18,660</td>
<td>100.1%</td>
<td>100.1%</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>7,917</td>
<td>4,941</td>
<td>7,902</td>
<td>99.8%</td>
<td>99.4%</td>
</tr>
<tr>
<td>Total Unrestricted Expenses</td>
<td>233,324</td>
<td>186,290</td>
<td>287,383</td>
<td>88.9%</td>
<td>87.1%</td>
</tr>
<tr>
<td>Restricted Programs</td>
<td>124,000</td>
<td>64,967</td>
<td>91,575</td>
<td>73.7%</td>
<td>68.7%</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>447,324</td>
<td>251,157</td>
<td>378,758</td>
<td>84.7%</td>
<td>82.1%</td>
</tr>
</tbody>
</table>

### FY17 Operating Expenses: Budget vs. YTD Total vs. Total Committed ($000's) and Percentages

- **Academic**: FY17 Budget 121,928, FY17 YTD 177,812, FY17 Committed 211,436 (84.1%)
- **Support**: FY17 Budget 65,971, FY17 YTD 17,037.78, FY17 Committed 68,712 (96.0%)
- **Non-Mandatory Transfers**: FY17 Budget 18,632, FY17 YTD 11,096, FY17 Committed 17,037.78 (102.5%)
- **Mandatory Transfers (Debt Service)**: FY17 Budget 7,917, FY17 YTD 4,941, FY17 Committed 7,902 (99.8%)
- **Total Unrestricted Expenses**: FY17 Budget 233,324, FY17 YTD 287,383, FY17 Committed 323,324 (88.9%)
- **Restricted Programs**: FY17 Budget 124,000, FY17 YTD 91,575, FY17 Committed 124,000 (73.7%)
- **Total Operating Expenses**: FY17 Budget 447,324, FY17 YTD 378,758, FY17 Committed 447,324 (84.7%)
NEW JERSEY INSTITUTE OF TECHNOLOGY
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES
FOR THE SEVEN MONTHS ENDED JANUARY 31, 2017
(DOLLARS IN THOUSANDS)

<table>
<thead>
<tr>
<th>EXPENDITURES</th>
<th>FY17 Budget</th>
<th>FY17 YTD Total</th>
<th>FY17 Committed</th>
<th>FY17 % Committed</th>
<th>FY16 % Committed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Salaries and Fringe Benefits</td>
<td>154,661</td>
<td>54,999</td>
<td>146,675</td>
<td>94.8%</td>
<td>94.1%</td>
</tr>
<tr>
<td>Support Salaries and Fringe Benefits</td>
<td>46,203</td>
<td>26,381</td>
<td>44,837</td>
<td>97.0%</td>
<td>93.7%</td>
</tr>
<tr>
<td>Financial Aid to Students</td>
<td>30,723</td>
<td>16,331</td>
<td>16,321</td>
<td>53.2%</td>
<td>52.7%</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>48,561</td>
<td>21,645</td>
<td>35,940</td>
<td>74.0%</td>
<td>66.9%</td>
</tr>
<tr>
<td>Non-Mandatory Transfers</td>
<td>16,627</td>
<td>11,096</td>
<td>17,038</td>
<td>102.5%</td>
<td>99.3%</td>
</tr>
<tr>
<td>Mandatory Transfers (Debt Service)</td>
<td>18,632</td>
<td>10,896</td>
<td>18,580</td>
<td>100.1%</td>
<td>100.1%</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>7,917</td>
<td>4,541</td>
<td>7,902</td>
<td>99.8%</td>
<td>99.4%</td>
</tr>
<tr>
<td>Total Unrestricted Expenses</td>
<td>323,324</td>
<td>186,290</td>
<td>287,383</td>
<td>88.9%</td>
<td>87.1%</td>
</tr>
<tr>
<td>Restricted Expenses</td>
<td>124,000</td>
<td>64,867</td>
<td>91,375</td>
<td>73.7%</td>
<td>68.7%</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>447,324</td>
<td>251,157</td>
<td>378,758</td>
<td>84.7%</td>
<td>82.1%</td>
</tr>
</tbody>
</table>

**FY17 Operating Expenses: Budget vs. YTD Total vs. Total Committed ($000's) and Percentages**

- **Academic Salaries and Fringe Benefits**
  - FY17: 154,661
  - YTD: 54,999
  - Committed: 146,675 (94.8%)
- **Support Salaries and Fringe Benefits**
  - FY17: 46,203
  - YTD: 26,381
  - Committed: 44,837 (97.0%)
- **Financial Aid to Students**
  - FY17: 30,723
  - YTD: 16,331
  - Committed: 16,321 (53.2%)
- **Other Operating Expenses**
  - FY17: 48,561
  - YTD: 21,645
  - Committed: 35,940 (74.0%)
- **Non-Mandatory Transfers**
  - FY17: 16,627
  - YTD: 11,096
  - Committed: 17,038 (102.5%)
- **Mandatory Transfers (Debt Service)**
  - FY17: 18,632
  - YTD: 10,896
  - Committed: 18,580 (100.1%)
- **Auxiliary Enterprises**
  - FY17: 7,917
  - YTD: 4,541
  - Committed: 7,902 (99.8%)
- **Total Unrestricted Expenses**
  - FY17: 323,324
  - YTD: 186,290
  - Committed: 287,383 (88.9%)
- **Restricted Expenses**
  - FY17: 124,000
  - YTD: 64,867
  - Committed: 91,375 (73.7%)
- **Total Operating Expenses**
  - FY17: 447,324
  - YTD: 251,157
  - Committed: 378,758 (84.7%)

(1) FY17 Committed includes YTD actual expenses, balance of FY17 current salary commitments and open purchase orders.
6H. SCHEDULE OF SHORT TERM INVESTMENTS
<table>
<thead>
<tr>
<th>Cash and cash equivalents:</th>
<th>Wells Fargo</th>
<th>JP Morgan Chase</th>
<th>City National Bank</th>
<th>Total 12/31/2016</th>
<th>Total 12/31/2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Money market funds</td>
<td>$32,411</td>
<td>$2,301</td>
<td>$286</td>
<td>$34,998</td>
<td>$77,327</td>
</tr>
<tr>
<td>Investments:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Treasury and government agency bonds</td>
<td>5,169</td>
<td>-</td>
<td>-</td>
<td>5,169</td>
<td>5,198</td>
</tr>
<tr>
<td>Mutual equity funds</td>
<td>7,864</td>
<td>-</td>
<td>-</td>
<td>7,864</td>
<td>6,468</td>
</tr>
<tr>
<td>Mutual bond funds</td>
<td>42,753</td>
<td>-</td>
<td>-</td>
<td>42,753</td>
<td>10,363</td>
</tr>
<tr>
<td>Corporate equity securities</td>
<td>5,592</td>
<td>-</td>
<td>-</td>
<td>5,592</td>
<td>5,129</td>
</tr>
<tr>
<td>Corporate debt securities</td>
<td>1,370</td>
<td>-</td>
<td>-</td>
<td>1,370</td>
<td>1,377</td>
</tr>
<tr>
<td>Certificate of deposit</td>
<td>-</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>Total</td>
<td>$95,159</td>
<td>$2,301</td>
<td>$786</td>
<td>$98,246</td>
<td>$106,362</td>
</tr>
</tbody>
</table>
6I. REPORT ON UPCOMING CALENDAR EVENTS
**NJIT BOARD OF TRUSTEES**  
**2016 – 2017 SCHEDULE OF MEETINGS**

### 2016 Board Meetings
- February 4, 2016
- April 12, 2016*  
- June 9, 2016 (*BOT Mtg./Retreat*)  
  (No Committee meetings)  
  9 – 11 AM (Closed Session)  
  11 AM – 12 PM (Public Session)  
  1 – 4 PM (Retreat)
- July 21, 2016
- September 22, 2016
- November 17, 2016

### 2017 Board Meetings
- February 9, 2017*
- April 13, 2017
- June 1, 2017 (**BOT Mtg./Retreat**)  
  (No Committee meetings)  
  9 – 11 AM (Closed Session)  
  11 AM – 12 PM (Public Session)  
  1 – 4 PM (Retreat)
- July 20, 2017***
- September 21, 2017
- November 9, 2017

#### *Changed from February 2, 2017*
#### **Changed from June 8, 2017**
#### ***Changed from July 27, 2017***

### Scheduled Meeting Times

<table>
<thead>
<tr>
<th>Time</th>
<th>Type of Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00 – 2:00 PM</td>
<td>Committee meetings</td>
</tr>
<tr>
<td>2:00 – 4:00 PM</td>
<td>Closed session</td>
</tr>
<tr>
<td>4:00 – 5:00 PM</td>
<td>Public session</td>
</tr>
</tbody>
</table>

*Note: committee meetings may occur on the same day as regular BOT meeting or alternate date as determined by the committee chair.*

### Meeting Agenda Items

**February:** Spring Enrollment Assessment; Sabbatical Reports; Sabbatical Leave Requests; Development Growth Strategies; Branding and Marketing Report Card; Faculty Senate Report; Year-End Pooled Endowment Performance; Clery Crime Data

**April:** Budget Preview; Alumni Association Update; Cyber Security; Technology Infrastructure (On-line Library Operational & Instructional Technology); NJ Ethics Training; Clery Crime Data

**June:** Intangible Asset Review; Proposed Budget (Federal Cost Accounting); Promotion and Tenure; Enrollment and Growth Strategies; Retreat; Clery Crime Data

**July:** Annual Budget; Tuition and Fees Schedule; Annual Election of Officers; Review of Committee Chair Appointments; Nomination of Officers and Committee Chairs; Strategic Plan Progress Assessment; Mid-Year Pooled Endowment Performance; Clery Crime Data

**September:** Financial Audit Report; Fall Enrollment Assessment; Athletics Report; President’s Annual Review; Senior Personnel Evaluations and Compensation Review; Clery Crime Data

**November:** Research Growth Strategies; KZG Consultant’s Report; University Senate Report; Approval of Honorary Doctorate Candidates; Clery Crime Data (Sexual Violence);

*Note: All meetings are scheduled to be held in the Eberhardt Hall NJIT Alumni Center Board Room*

*Updated: 11/3/16*
NEW JERSEY INSTITUTE OF TECHNOLOGY
Calendar of Events
March 2017 – May 2017

Inauguration of NJIT Institute of Brain and Neuroscience Research

March 6, 2017
10:00 AM – 2:30 PM
Campus Center Ballroom A&B / Atrium

NCE Salute to Engineering Excellence

March 9, 2017
6:00 PM
Highlawn Pavilion
W. Orange, New Jersey

Faculty Research Showcase and Presidential Forum

March 28, 2017
10:00 AM – 2:30 PM
Campus Center Ballroom / Gallery

CoAd Design Showcase

March 30, 2017
5:00 – 9:30 PM
SOA Gallery

Innovation Day
(Student Research & Innovation Research)

April 10, 2017 (new date)
9:00 AM – 12:00 PM
Campus Center Ballroom A&B / Atrium

Life Sciences & Engineering Building Ribbon Cutting

April 13, 2017
9:30 – 11:30 AM
(Details to Follow)

Central King Building Ribbon Cutting

April 13, 2017
5:30 – 7:30 PM
(Details to Follow)

Board of Visitor’s Day/ Dana Knox Research Showcase

April 19, 2017
11:30 AM – 3:00 PM

Scholarship Brunch

April 28 2017
11:30 AM – 2:00 PM
Campus Center Atrium

Pre Commencement Reception

May 15, 2017
6:00 PM
Campus Center Atrium

Commencement

May 16, 2017
8:00 AM arrival
Prudential Center

Alumni Weekend

May 19 – 21, 2017
(Various Locations - Details to follow)
7. CHAIRMAN’S CLOSING STATEMENT
BOARD OF TRUSTEES

RESOLUTION RE: CLOSED SESSION TO DISCUSS PERSONNEL MATTERS, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS.

WHEREAS, THERE ARE MATTERS THAT REQUIRE CONSIDERATION BY THE BOARD OF TRUSTEES THAT QUALIFY UNDER THE OPEN PUBLIC MEETINGS ACT FOR DISCUSSION AT A CLOSED SESSION.

NOW, THEREFORE, BE IT RESOLVED, THAT THE BOARD OF TRUSTEES SHALL HAVE A CLOSED SESSION TO DISCUSS MATTERS INVOLVING PERSONNEL, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS TO TAKE PLACE ON APRIL 13, 2017, AT 2:00 PM, EBERHARDT HALL NJIT ALUMNI CENTER BOARD ROOM.