NJIT BOARD OF TRUSTEES
PUBLIC SESSION MEETING

Tuesday, April 7, 2020

PLEASE BRING TO MEETING
New Jersey Institute of Technology
--innovative, entrepreneurial, engaged

Mission

NJIT is the state’s technological research university, committed to the pursuit of excellence ---

- in undergraduate, graduate, and continuing professional education, preparing students for productive careers and amplifying their potential for lifelong personal and professional growth;

- in the conduct of research with emphasis on applied, interdisciplinary efforts encompassing architecture, the sciences, including the health sciences, engineering, mathematics, transportation and infrastructure systems, information and communications technologies;

- in contributing to economic development through the state’s largest business incubator system, workforce development, joint ventures with government and the business community, and through the development of intellectual property;

- in service to both its urban environment and the broader society of the state and nation by conducting public policy studies, making educational opportunities widely available, and initiating community-building projects.

NJIT prepares its graduates for positions of leadership as professionals and as citizens; provides educational opportunities for a broadly diverse student body; responds to needs of large and small businesses, state and local governmental agencies, and civic organizations; partners with educational institutions at all levels to accomplish its mission; and advances the uses of science, technology, engineering and mathematics (STEM) as a means of improving the quality of life.

Vision

A preeminent engineering, design, science and technology university known for research and education fostering innovation, entrepreneurship, and engagement.
NEW JERSEY INSTITUTE OF TECHNOLOGY
BOARD OF TRUSTEES
PUBLIC SESSION
April 7, 2020
4:00 PM

Call to Order
Attendance/Quorum

I. Notice of Meeting to Public (Statement to be read by the Chair, a requirement of the NJ Open Public Meeting Act) [Pg. 4]

II. Minutes (Approve minutes of the February 6, 2020 meeting of the Board of Trustees) [Pg. 6]

III. Public Comments

IV. Action Items
   A. Approve Resolution to Award of Honorary Degrees to Vincent DeCaprio, Sheila Oliver, Stanley Whittingham and Steve Kalafer [Pg. 13]
   B. Approve Resolution to Award Emeritus Status to Dennis Bone [Pg. 19]
   C. Approve Resolution to Award Emeritus Status to Elizabeth “Liz” Garcia [Pg. 21]
   D. Approve Resolution to Award Emeritus Status to Vincent DeCaprio [Pg. 23]
   E. Approve Resolution for the BS in Cyberpsychology [Pg. 25]
   F. Approve Resolution for the Award of the General Construction Contract for the Demolition and Site Restoration of Blocks 372, Lots 1, 5, 6, 11, 12, 14, 15, 16, 17, 18, 22, 24 [Pg. 28]
   G. Approve Resolution for the Award of a Change Order to the Weston Lecture Hall #1 Contract For Add Alternate #1, Weston Lecture Hall #2 and Add Alternate #2, Corridor Improvements [Pg. 31]
   H. Approve Resolution for the Award of the Program Management Contract for Various Campus Capital Projects [Pg. 35]
   I. Approve Resolution for the Formation of a Single Purpose LLC for the Purchase of Real Estate [Pg. 38]

V. Reports (All Reports in the Book, No Presentations)
   A. President’s Report (J. Bloom)
      1. NJIT COVID-19 Pandemic Continuity Plan (Read only)
         https://drive.google.com/file/d/1_mfidNC5Hic6oE5tH111Eu6k8OhSih92/view
      2. State and Federal Updates
      3. Status of Commencement
      4. Status of Online Education
   B. Report of Alumni Association (Dennis Ciemiecki- Alumni President) [Pg. 44]
   C. Report of FY20 Fundraising Update (K. Alexo) [Pg. 48]
   D. Operating Statement Year to Date (E. Bishof) [Pg. 56]
   E. Schedule of Short Term Investments (E. Bishof) [Pg. 63]
   F. Report of Clery Crime Data (A. Christ) [Pg. 65]
   G. Schedule of 2020-2021 Trustee Meetings (S. DePalma) [Pg. 69]

VI. Announcement of Next Meeting [Pg. 71]

Chair to read resolution regarding Closed Session to discuss Personnel, Legal, Real Estate and Contract Matters to be held on Thursday, May 28, 2020, 9:00AM, Eberhardt Hall, NJIT Alumni Center Board Room*.

Announce next public meeting: Thursday, May 28, 2020, 11:00 AM, Eberhardt Hall NJIT Alumni Center Board Room*.

*subject to Board ratification
This page was intentionally left blank
I. NOTICE OF MEETING TO PUBLIC
“NOTICE OF THIS MEETING WAS PROVIDED TO THE PUBLIC AS REQUIRED BY THE NEW JERSEY PUBLIC MEETING ACT, IN THE SCHEDULE OF MEETING DATES OF THE BOARD OF TRUSTEES OF THE NEW JERSEY INSTITUTE OF TECHNOLOGY WHICH WAS MAILED AND SENT ELECTRONICALLY TO THE STAR LEDGER, THE HERALD NEWS, AND THE VECTOR ON MARCH 20, 2020, AND POSTED ON THE UNIVERSITY WEBSITE. THIS SCHEDULE WAS ALSO MAILED AND SENT ELECTRONICALLY TO THE COUNTY CLERK ON MARCH 20, 2020 FOR FILING WITH THAT OFFICE AND POSTING IN SUCH PUBLIC PLACE AS DESIGNATED BY SAID CLERK.”
II. APPROVAL OF MINUTES OF FEBRUARY 6, 2020 MEETING OF BOARD OF TRUSTEES
The meeting was called to order by Chair DePalma at 4:00 p.m. in Eberhardt Hall, NJIT Alumni Center Boardroom, NJIT Campus, Newark, N.J. In attendance were Chair DePalma, Chair-Elect Cohen, Vice-Chairs Montalto, Raia and Taylor, and Board Members Baynes, Bone, Cistaro, Clayton, Dahms, DeCaprio, DeNichilo, Hu, Maser and Stamatis. Also in attendance: Elizabeth Garcia, P.E.

Senior Administration Present: In attendance were President Bloom, Provost and Sr. Executive Vice President Deek, Sr. Vice President and Treasurer Bishof, Sr. Vice President Christ, Sr. Vice President Sebastian, Vice Presidents Alexo and Nynens, Dean Boger and Vice President and Secretary Stern.

1. In accordance with the New Jersey Open Public Meetings Act, Chair DePalma read the following statement:

   “Notice of this Meeting was provided to the public as required by the New Jersey Open Public Meeting Act, in the Schedule of Meeting Dates of the Board of Trustees of the New Jersey Institute of Technology which was mailed and sent electronically to the Star Ledger, the Herald News and the Vector on August 20, 2019, and posted on the University on August 20, 2019 for filing with that office and posting in such public place as designated by said Clerk.”

2. Public Comments:

Secretary Stern noted that three individuals registered to speak at the meeting, and called the first speaker. Mr. Nikola Bosnjak introduced himself, as a PhD student in the Department of Mechanical Engineering, speaking on behalf of the graduate students. He stated that they are the ones conducting research in the labs and conducting coursework. The issues they are experiencing affects research performance. They face the same challenges every year and are expected to perform trying to survive on $24,000 every year and $3500 in the summer. He stated that on top of their financial burdens, they are the victims of NJIT’s administrative failures. The research assistants were charged fees they do not owe, and they filed a grievance. Another serious financial difficulty is that they continually receive compensation that is significantly delayed.

Mr. Salmon Habib next spoke, introducing himself as a Research Assistant in the Electrical Engineering Department. Last summer he worked full time. He received the first stipend more than one month later. He was not able to pay his rent on time, which resulted in a conflict with his landlord. One summer stipend was not received until the Fall, causing serious financial difficulties. Payment for Fall 2019 was not received until 6 weeks after the start of Fall. This affects their main work. RA’s are charged many fees that TA’s are not. He stated that we are already underpaid, and we put in the same hours of work they do. Many talented employees are considering leaving.
Chair DePalma responded that he is hearing that we have a process issue with regard to timely payment. It is a management issue, and it should be fixed. We understand that there is a fee and compensation issue, and there is a process going on in an attempt to find resolution; we encourage you to have an open mind. We will relay this message to the administration. He thanked the students for coming in, and stated that he hopes we can resolve this in a professional way and go forward. We appreciate your hard work and recognize your contributions to the university.

Dr. Yehoshua Perl next spoke. He discussed issues regarding the construction of buildings at NJIT, stating that there is a rush to build a dorm to accommodate new students. He is happy to hear that there is no new building planned for the florist site. He questioned the need for a dorm, sharing written materials reporting a national decline in enrollment in college students due to declining birthrates. This crisis is ongoing, and students are coming to school in smaller numbers. He stated that in the College of Computing Science enrollment is booming, and many classes are full to the brink and are barely able to handle the amounts of students. There is a national problem, and this is not the time to build a new dorm. We will have to accept students who can’t make it in a STEM university. For years, we were underrated as a university. Now, there are no controls that students have to have certain levels of SAT’s. Faculty do not want to go back to those times, as things are better. He predicted future declining enrollment, noting that tuition is quite high, and working class students will not be able to afford it. Dr. Perl also addressed the future search for a new president succeeding Dr. Bloom at the end of his current contract. The faculty would like to process to begin as soon as possible, and they believe that the process should be done right. Chair DePalma thanked Dr. Perl for his comments and insight.

3. Provost Deek introduced three distinguished faculty, whom we are honored to present with proclamations today: Dr. Nirwan Ansari, for his election to the rank of NAI Fellow; Dr. Dale Gary for his election to the rank of AAAS Fellow, and Dr. Durgamadhab Misra, for his election to IEEE fellow. Chair DePalma presented proclamations to each faculty members on behalf of the Board, recognizing their outstanding accomplishments.

4. The Board presented a proclamation recognizing the NJIT’s men’s soccer team for winning its first-ever ASUN Conference Tournament regular season title, and its first title at the Division I level, bringing great acclaim to NJIT. Mr. Leonard Kaplan, Associate Vice President/Director of Athletics introduced members of the team and their coaches to receive the proclamation. Chair DePalma expressed the Board’s appreciation for their efforts, and thanked the athletes, their coach Mr. Fernando Barbato, and the coaching staff.

5. By a motion duly made by Mr. Cohen, seconded by Mr. Taylor and unanimously approved, the Board approved the public minutes of the meeting of November 7, 2019, with abstentions from those members not in attendance at such meeting.

6. BY A MOTION DULY MADE BY DR. DeCAPRIO, SECONDED BY MR. BAYNES AND UNANIMOUSLY APPROVED, the BOARD voted to APPROVE THE RESOLUTION FOR SABBATICAL RECOMMENDATIONS FOR AY 2020-2021.
7. BY A MOTION DULY MADE BY MR. TAYLOR, SECONDED BY MR. CISTARO AND UNANIMOUSLY APPROVED, the BOARD voted to APPROVE RESOLUTION TO AUTHORIZE EXPENDITURES TO EDUCO USA, INC. FOR FY20.

8. BY A MOTION DULY MADE BY MR. TAYLOR, SECONDED BY MR. HU AND UNANIMOUSLY APPROVED, the BOARD voted to APPROVE RESOLUTION TO ADOPT FINANCIAL STATEMENTS AND REPORTS OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS.

9. BY A MOTION DULY MADE BY MR. COHEN, SECONDED BY MR. CISTATO AND UNANIMOUSLY APPROVED, the BOARD voted to APPROVE RESOLUTION HONORING ELIZABETH “LIZ” GARCIA, P.E. ’73. Chair DePalma thanked Ms. Garcia on behalf of the Board for her service, and presented her with a plaque, noting that she will be missed.

10. BY A MOTION DULY MADE BY MR. DAHMS, SECONDED BY MR. COHEN AND UNANIMOUSLY APPROVED, the BOARD voted to APPROVE RESOLUTION HONORING DENNIS M. BONE.

11. President’s Report:

Dr. Bloom referred to his report in the closed session. He noted the outstanding article in New Jersey Business: Buzz Builds for Newark as a Technology Hub, which discussed Newark’s growing reputation as a tech hub, and referenced NJIT’s role. Newark came up #6 as a top East Coast market, as referenced in the handouts. Dr. Bloom also thanked the Board for the four year opportunity to work with the Air Force. He was recently presented with the highest level award granted by the Secretary of the Air Force to a non-employee civilian for his public service contributions. He noted that half of four-star generals are PhD’s. Science and technology are behind everything they do, commending their commitment and loyalty to the country. It was a pleasure to participate in their planning sessions, and it was an overall great experience.

12. Report from the Faculty Senate:

Dr. Deek introduced Dr. Ellen Thomas and Dr. Denis Blackmore, current and incoming Presidents of the Faculty Senate. Dr. Thomas welcomed all new trustees. She explained that the shared governance structure began in 2014. The Faculty Senate addresses faculty and academic issues. There is a culture of cooperation and transparency as they work with trustees, faculty, administration, staff, students and lecturers, leading to improved communication. They meet regularly with Dr. Bloom, Dr. Deek, Mr. Bishof, Mr. Christ and the Registrar, all of whom are generous with their time.

Current projects include developing and approving a process for the selection of Distinguished Professors. They are engaged in the Middle States 2022 accreditation process through working groups, the assessment subcommittee and shared governance review, as well as the Strategic Plan development (Building on a Strong Foundation). With respect to the New Jersey State mandate on access to open textbooks, they are working with Dr. Deek
and Ms. Huong, the University Librarian. They also engaged with the Registrar on scheduling (simulation of centralized vs. hybrid). Additional current projects include work on teaching loads and “TAC’s”, and curriculum updates at both the undergraduate and graduate levels. They continue to refine the new general education requirements. They approved the new BS program in cyberpsychology and a BS program in materials engineering received a preliminary approval. Working with the Student Senate, they provided feedback and guidance for their initiative. The Faculty Handbook was reviewed for updates, and two ad hoc committees were created in response to faculty concerns.

They have some concerns and challenges. They would like to resume regular meetings with the Board of Trustees. They are also concerned with the presidential search process. They started working on this in the Fall of 2018 and would like to complete the process, as delays introduce risk. The faculty do not want to feel disenfranchised again. Their funding priorities are focused upon maintaining our R-1 and Top 100 status. CRR should focus on teaching and office infrastructure. Dr. Thomas also discussed faculty hiring. The goal of 345 faculty members was not met. The faculty remain concern about construction of new buildings. Another issue to be addressed is evaluation of upper administrators. A proposal was passed by the Faculty Senate, but rejected by the administration. Concluding her remarks, Dr. Thomas stated that the Faculty Senate leadership appreciates the fact that their concerns are being heard by the Board of Trustees and the President, though some concerns remain. They asked to be involved in decisions.

Chair DePalma noted that the Board’s Executive Committee had a good meeting with the Executive Committee of the Faculty Senate this morning, which was very productive. He thanked the Faculty Senate representatives on behalf of the Board, expressing appreciation and respect for the faculty, who are the lifeblood of the organization. We appreciate their service.

13. Dr. Deek departed the meeting at 5 p.m.

14. **Report of FY 2020 Fundraising Updates:**

Vice President Alexo gave a report on fundraising, referring to the materials in the meeting package and distributing an updated report. In terms of overall commitments, we expect to close on $15 million in gifts by June 30th. We have no concerns on the cash front. We are having a very good year in terms of pooled endowment funds.

15. **Operating Statement Year to Date and Schedule of Short Term Investments:**

Treasurer Bishof gave a report on Operating Statement Year to Date, and Schedule of Short Term Investments. He called the Board’s attention to p. 43 of the Board materials. At this point in the fiscal year, 93.4% of tuition and fees have been realized. While had some concerns earlier in the year, we are able to achieve our budgetary objectives within 1% of the target. We had to incur additional costs related to facilities, specifically, the Cell and Gene Therapy lab. We continue to do well on return on our cash reserves, and are on target to generate another $5.2 million this year.
16. **Report of Clery Crime Data:**

Vice President Christ discussed our obligation to review our Clery statistics. He reported that our Part 1 and Part 2 offenses are down, which reflects the professionalism of our Public Safety Department. Our public safety department was ranked #6 in the nation for campus public safety departments, and he commended their efforts.

17. **Report of Upcoming Calendar of Events:**

Chair DePalma called the Board’s attention to the upcoming calendar of events, which is self-explanatory.

18. The Chair announced that the next regularly scheduled Closed Session will be convened on Tuesday, April 7, 2020 at 2:00 p.m. at Eberhardt Hall Alumni Center Board Room, to discuss personnel, real estate, legal and contractual matters. The following resolution was read and approved by all Trustees present:

> WHEREAS, there are matters that require consideration by the Board of Trustees that qualify under the Open Public Meetings Act for discussion at a Closed Session;

> NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees shall have a Closed Session to discuss matters involving personnel, real estate, legal and contractual matters on Tuesday, April 7, 2020 at 2:00 p.m., Eberhardt Hall Board Room.

The next regularly scheduled Public Session of the Board will take place on Tuesday, April 7, 2020 at 4:00 p.m., Eberhardt Hall Board Room, following the Closed Session of the Board.

19. The public session was adjourned at 5:07 p.m.
III. PUBLIC COMMENTS
IV. ACTION ITEMS

A. APPROVE RESOLUTION TO AWARD HONORARY DEGREES TO VINCENT DECAPRIO, SHEILA OLIVER, STANLEY WHITTINGHAM AND STEVE KALAFER
STATEMENT

By awarding honorary degrees, New Jersey Institute of Technology recognizes outstanding individuals whose accomplishments are of such excellence that they provide inspiration to our graduates. Furthermore, in honoring such individuals, the university is honored as well.

Dr. Vincent DeCaprio, Mr. Steve Kalafer, Lieutenant Governor Sheila Oliver, and Dr. M. Stanley Whittingham are individuals who have displayed the level of exemplary achievement deemed worthy of the singular recognition conveyed by the conferral of an honorary degree by the university.
RESOLUTION TO AWARD HONORARY DEGREES TO VINCENT DeCAPRIO,
STEVE KALAFER, SHEILA OLIVER, AND M. STANLEY WHITTINGHAM

WHEREAS by awarding honorary degrees, New Jersey Institute of Technology recognizes outstanding individuals whose accomplishments are of such excellence that they provide inspiration to our graduates, and

WHEREAS the following individuals have displayed the level of exemplary achievement deemed worthy of the singular recognition conveyed by the conferral of an honorary degree by the university, namely:

Vincent L. DeCaprio EE ’72 was formerly president, CEO and vice chairman of Vyteris, Inc., a company engaged in the development and commercialization of novel transdermal drug delivery systems. Dr. DeCaprio joined Vyteris from Becton Dickinson (BD), a leading medical technology company, where he served most recently as senior vice president and general manager of Advanced Drug Delivery. Prior positions at BD included senior vice president and chief technology officer, sector president for technique products, and president of the worldwide vascular access business.

Dr. DeCaprio has been engaged in the development and commercialization of several medical devices including insulin delivery systems, interventional radiology products and vascular access devices. He holds a BSEE degree from Newark College of Engineering and MS and Ph.D. degrees in bioengineering from the Polytechnic Institute of New York.

Vince has been elected to the College of Fellows of AIMBE (American Institute of Medical and Biological Engineering), has served on AIMBE’s board of directors as chair of the Industry Council, and has organized and chaired the annual Industry Forum sessions at AIMBE’s annual meetings. He served as a member of NJIT’s Board of Trustees from December 1998 – January 2020, and served on the industrial advisory boards of MIT's Center for Biomedical Engineering, John Hopkins University’s Bioengineering Department, and the Georgia Institute of Technology's Petit Institute. In the past, he has served as chairman of the Governor's Council on Science and Technology for the State of Utah and has spoken at numerous conferences on topics such as the management of innovation and health care industry and technology trends.

Steve Kalafer, a member of NJIT’s Board of Overseers, is the founding Chairman of the Flemington Car and Truck Country Family. He is also the Chairman of the Somerset Patriots, a successful minor league baseball team. He is the Chairman Emeritus of the Somerset Health Care Foundation and serves on the Board of Directors of RWJBarnabas Health. Steve also serves as a trustee on the board of New Jersey Manufacturers Insurance and recently retired as a trustee of the
Joe Torre Safe At Home Foundation. Steve and his wife Suzanne recently donated $1 million to Somerset Health Care Foundation to support the renovation of Robert Wood Johnson University Hospital Somerset’s 1-East Geriatric Unit.

For over 25 years, Steve worked tirelessly for The Actor’s Fund. He served the Actor’s Fund in several capacities, including as a board member, fundraiser, and volunteer treasurer. He was awarded the Actors Fund of America Medal of Honor in April 2013. In addition to his efforts for the foundation, he is a three-time Academy Award nominated producer for feature films and documentaries.

Steve has been presented with several Hunterdon County community awards including: the Boy Scouts of America Distinguished Citizen Award, The Entrepreneur of the Year Award and the Golden Award presented by the Hunterdon County Chamber of Commerce, the Citizen of the Year Award by the Flemington Elks and the Hunterdon County YMCA Man of the Year Award. He also has been awarded the Anti-Defamation League’s prestigious Torch of Liberty Award, named the Ernst and Young Master Entrepreneur of the Year in New Jersey, honored by the Women’s Crisis Services of Hunterdon County and received the Spirit of Jane Rodney Award. He was honored as the Outstanding Philanthropist of the Year by the New Jersey Chapter of the Association of Fundraising Professionals in 2016.

Lieutenant Governor Sheila Y. Oliver has pioneered a successful career in public service advocating for social justice, women’s equality, and education, ultimately becoming the first woman of color to serve in a statewide elected office in New Jersey history.

In addition to her role as Lieutenant Governor, she serves as Commissioner of the Department of Community Affairs, where she has led efforts to strengthen and expand initiatives for fair and affordable housing, community revitalization, homelessness prevention, and local government services that support New Jersey’s 565 municipalities.

Under her leadership, the Department has also expanded and leveraged a wide range of initiatives aimed at assisting distressed municipalities, including the federal Opportunity Zones tax incentive, the newly revived Main Street New Jersey program, Urban Enterprise Zones, the Neighborhood Preservation Program, and the Neighborhood Revitalization Tax Credit program, which received increased funding.

Across her career, Lieutenant Governor Oliver has worked in the public, non-profit, and private sectors, and has taught numerous college courses. She has served as a member of both the East Orange Board of Education and the Essex County Board of Chosen Freeholders.

In 2003, she was elected to serve the 34th Legislative District in the New Jersey General Assembly.
A trailblazer in every sense of the word, in 2010 she became the first African-American woman in state history to serve as Assembly Speaker, and just the second in the nation’s history to lead a state legislative house.

A proud alumna of the Newark public school system, Lieutenant Governor Oliver graduated cum laude from Lincoln University, and received her Master of Science Degree in Community Organization, Planning and Administration from Columbia University.

Michael Stanley Whittingham is a Distinguished Professor of chemistry and director of both the Institute for Materials Research and the Materials Science and Engineering program at Binghamton University, part of the State University of New York.

In 2019 Dr. Whittingham was awarded the Nobel Prize in Chemistry for his development of lithium-ion batteries. He and his team discovered that holding lithium ions between plates of titanium sulfide created electricity. The lightweight lithium-ion batteries power laptops, tablets, cellphones and most electric cars. They have laid the foundation for a wireless, fossil fuel-free society.

Whittingham is a key figure in the history of the development of lithium batteries. He discovered the intercalation electrodes in 1970s for the first time and thoroughly described the concept of intercalation reaction for rechargeable batteries in the late of 1970s. He holds the original patents on the concept of the use of intercalation chemistry in high-power density, highly reversible lithium batteries. He invented the first rechargeable lithium ion battery, patented in 1977 and assigned to Exxon. His work on lithium battery laid the foundations for other followers' later developments. Therefore, he is the called Founding Father of rechargeable lithium batteries.

Born in Nottingham, England, Dr. Whittingham was educated at Stamford School in Lincolnshire from 1951–1960, before going to New College, Oxford to read Chemistry. He received his BA (1964), MA (1967), and DPhil (1968) all from Oxford University. After completing his graduate studies, Dr. Whittingham was a postdoctoral fellow at Stanford University. He worked for Exxon Research & Engineering Company for 16 years, and then spent four years working for Schlumberger Limited prior to becoming a professor at SUNY Binghamton.
NOW THEREFORE BE IT RESOLVED that NJIT will confer upon Steve Kalafer and Lieutenant Governor Sheila Oliver the Honorary Degree of Doctorate of Humane Letters, *honoris causa*; and upon Vincent DeCaprio and M. Stanley Whittingham the Honorary Degree of Doctorate of Science, *honoris causa*, at the May 19th, 2020 NJIT Commencement Ceremony.

____________________________
Holly C. Stern, Esq.
General Counsel/Vice President, Legal Affairs and Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
IV. ACTION ITEMS

B. APPROVE RESOLUTION TO AWARD EMERITUS STATUS TO DENNIS BONE
THE BOARD OF TRUSTEES OF NEW JERSEY INSTITUTE OF TECHNOLOGY
RESOLUTION HONORING DENNIS M. BONE

WHEREAS, Dennis M. Bone has served as an active member of the Board of Trustees of New Jersey Institute of Technology from December 15, 2003, to January 9, 2020;

WHEREAS, during his tenure, Mr. Bone provided the university with dedicated service, and invaluable business acumen and expertise, particularly with regard to sound financial stewardship;

WHEREAS, Mr. Bone served upon the Audit & Finance Committee (2011-2019), which he chaired from 2016-2019, as well as served as a member of the Academic Affairs Committee (2014-2015), the Advancement Committee (2011-2014), which he chaired from 2012-2013, the Building and Grounds Committee (2009-2010), the Joint Investment Committee (2016-2019), which he chaired from (2018-2019), and the Planning Committee (2005-2008);

WHEREAS, the university, its officers and the entire university community have been enriched by the public service and leadership of Dennis M. Bone, and wish to express their appreciation and gratitude for his contributions;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of New Jersey Institute of Technology, on behalf of the university to formally acknowledge and officially recognize Dennis M. Bone, whose insight, judgment and tireless service to the university community is deeply appreciated by the members of the Board and the entire University Community.

Holly C. Stern, Esq.
General Counsel/Vice President, Legal Affairs and Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
IV. ACTION ITEMS

C. APPROVE RESOLUTION TO AWARD EMERITUS STATUS TO ELIZABETH “LIZ” GARCIA
WHEREAS, Elizabeth “Liz” Garcia has served as an active member of the Board of Trustees of New Jersey Institute of Technology from November 15, 2004, to January 9, 2020;

WHEREAS, during her tenure, Ms. Garcia was active in Board leadership, serving as Co-Vice Chair of the Executive Committee from 2013-2018;

WHEREAS, Ms. Garcia also served upon the Academic Affairs Committee (2016-2019), the Advancement Committee (2013-2018), the Building and Grounds Committee (2009-2012), the Campus Life Committee (2014-2015, 2017), the Nominating Committee (2005-2013), which she chaired from 2008-2013, and the Planning Committee (2005-2008);

WHEREAS, the university, its officers and the entire university community have been enriched by the public service and leadership of Ms. Garcia, and wish to express their appreciation and gratitude for her contributions;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of New Jersey Institute of Technology, on behalf of the university to formally acknowledge and officially recognize Elizabeth Garcia, P.E., whose insight, judgment and tireless service to the university community is deeply appreciated by the members of the Board and the entire University Community.

Holly C. Stern, Esq.
General Counsel/Vice President, Legal Affairs and
Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
IV. ACTION ITEMS

D. APPROVE RESOLUTION TO AWARD EMERITUS STATUS TO VINCENT DE CAPRIO
THE BOARD OF TRUSTEES OF NEW JERSEY INSTITUTE OF TECHNOLOGY

RESOLUTION HONORING VINCENT L. DE CAPRIO ’72

WHEREAS, Vincent L DeCaprio has served as an active member of the Board of Trustees of New Jersey Institute of Technology from December 17, 1998, to April, 2020;

WHEREAS, during his tenure, Mr. DeCaprio provided the university with dedicated service, and invaluable expertise and leadership, particularly with regard to his significant contributions in the area of academic affairs and research;

WHEREAS, Mr. DeCaprio served upon the Committee on Educational Affairs and Personnel (1999-2005), the Academic Affairs and Research Committee (2005-2019), which he chaired, the Executive Committee (2009-2019), which he served as co-vice chair, and the NJII committee and NJII Board membership (2014-2019);

WHEREAS, the university, its officers and the entire university community have been enriched by the public service and leadership of Vincent L. DeCaprio, and wish to express their appreciation and gratitude for his contributions;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of New Jersey Institute of Technology, on behalf of the university to formally acknowledge and officially recognize Vincent L. DeCaprio, whose insight, judgment and tireless service to the university community is deeply appreciated by the members of the Board and the entire University Community.

______________________________
Holly C. Stern, Esq.
General Counsel/Vice President, Legal Affairs and Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
IV. ACTION ITEMS
E. APPROVE THE RESOLUTION FOR THE BS IN CYBERPSYCHOLOGY
STATEMENT

New Jersey Institute of Technology (NJIT) proposes a Bachelor of Science in Cyberpsychology in order to prepare students for careers in the newly emerging field of technical behavioral science, comprised of numerous rapidly growing industries and careers, including user experience design and research, consulting, strategy, brand management, and community relations management, as well as to pursue graduate education in the behavioral and social sciences, law, and medicine.

Designed for students with a strong interest in the psychological and behavioral sciences as well as social science research, the B.S. in Cyberpsychology emphasizes an applied scientific approach to studying human behavior that is consistent with NJIT’s well-earned reputation as a polytechnic institution that confers degrees denoting a high return on investment. The proposed degree program exposes students to foundational concepts in the psychological and behavioral sciences through rigorous coursework in theory, research methodology, and professional development while simultaneously equipping students with skills in applied research design, communication, and project management.

The B.S. in Cyberpsychology builds heavily on existing assets within the B.S. in Science, Technology, & Society (STS) degree program, which is housed in the Department of Humanities in the College of Science & Liberal Arts. The proposed degree program will also benefit from the fact that it established its roots as a newly-launched degree option within the current STS degree program, with an enrollment already approaching approximately ten students.

The proposed program is within the mission of the university, aligning with NJIT’s commitment to the pursuit of excellence in education and research. The program will prepare students for productive careers and amplify their potential for lifelong personal and professional growth. The program proposal has received favorable independent external review, has received the approval of all appropriate shared governance bodies of the university, is not unduly duplicative of other programs offered in the State of New Jersey, and has been the subject of a Program Announcement issued to institutions of higher education in the State of New Jersey.
RESOLUTION TO APPROVE THE BS IN CYBERPSYCHOLOGY

WHEREAS, the Board of Trustees has examined materials provided by the President of the University relative to a proposed program leading to the BS in Cyberpsychology; and

WHEREAS, the Board is satisfied that the proposed program is within the mission of the university, has received approval of the appropriate shared governance bodies of the university, has received favorable independent external review, is not unduly duplicative of other programs offered in the State of New Jersey and that the proposed program has been the subject of a Program Announcement issued to institutions of higher education in the State of New Jersey, and further, that the incremental costs of the new program will be covered from the tuition and fees of new students; and

WHEREAS, the Board of Trustees attests to the foregoing;

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees approves the BS in Cyberpsychology.

______________________________
Holly C. Stern, Esq.
General Counsel/Vice President, Legal Affairs and
Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
IV. ACTION ITEMS

F. APPROVE RESOLUTION FOR THE AWARD OF
THE GENERAL CONSTRUCTION CONTRACT FOR
THE DEMOLITION AND SITE RESTORATION OF
BLOCKS 372, Lots 1, 5, 6, 11, 12, 14, 15, 16, 17, 18, 22, 24
NEW JERSEY INSTITUTE OF TECHNOLOGY

STATEMENT

RESOLUTION TO APPROVE THE AWARD OF THE GENERAL CONSTRUCTION CONTRACT FOR THE DEMOLITION AND SITE RESTORATION OF BLOCK 372, LOTS 1, 5, 6, 11, 12, 14, 15, 16, 17, 18, 22, 24

Background:
The former Mueller’s Florist property, located at the corner of Central Avenue and Martin Luther King Jr. Boulevard, was acquired by NJIT in July 2019. The existing multi-story masonry building, which is an amalgamation of several independent structures, has been neglected over time and is in poor condition. Building demolition and site restoration is needed as the first phase in the long-term development of this property. This is a highly visible site where many students, faculty, staff and visitors are introduced to NJIT for the first time. The Mueller’s property will eventually serve as the primary arrival point and gateway to NJIT.

The proposed building demolition and site restoration will provide for a revitalization of this property. The project will remediate any environmental concerns, demolish the existing buildings and construct a park like space with new pathways, trees, shrubs, architectural lighting, seating, ornamental fencing and monument signage. Eleven new visitor parking spaces will be constructed along the Bleeker Street portion of the site.

The administration will conduct a public procurement process utilizing NJIT’s prequalified list of general contractors. This public procurement process will conclude mid-May 2020. At the end of that process, the administration seeks to award the contract to the general construction contractor deemed to provide the best overall value to the University, using price and other factors, not to exceed $3,000,000.

Implication:
• Awarding the contract for general construction in mid-May will allow the University to begin construction expediently after the remaining property acquisition is complete.
• The building demolition and site restoration will provide a much needed site improvement and green space at this highly visible location will have a significant impact on aesthetics of the area.
• Funding for the project is available from the 2017A bond refinancing funds..

Recommendation:
Grant the University Administration the ability to award the contract for General Construction to the lowest responsible bidder, determined to provide the best overall value to the University, using price and other factors, for a not to exceed cost of $3,000,000.
NEW JERSEY INSTITUTE OF TECHNOLOGY

RESOLUTION TO APPROVE THE AWARD OF THE GENERAL CONSTRUCTION CONTRACT FOR THE DEMOLITION AND SITE RESTORATION OF BLOCK 372, LOTS 1, 5, 6, 11, 12, 14, 15, 16, 17, 18, 22, 24

WHEREAS, on November 8, 2018 the Board of Trustees of New Jersey Institute of Technology approved the Resolution to purchase the Mueller’s Florist property, and,

WHEREAS, the demolition and site restoration of the Mueller’s Florist property will deliver an important site improvement and green space to the area for students, staff, faculty, alumni, and visitors and,

WHEREAS, the administration will conduct a public procurement process, including the requesting of proposals from general contractors previously prequalified with NJIT for professional general construction services, to determine the best overall value to the University including price and other factors, and,

WHEREAS, by awarding the contract in mid-May 2020, permitting and construction will be performed expeditiously, and,

WHEREAS, funding for the project is available from the 2017A bond refinancing funds, and,

NOW THEREFORE IT BE RESOLVED, that the Board of Trustees authorizes the administration to award the general construction contract for the building demotion and site restoration to the lowest responsible bidder, at the conclusion of the public procurement process, providing the best overall value to the University, utilizing price and other factors, with a not to exceed cost of $3,000,000.

_________________________________
 Holly C. Stern
 General Counsel and Secretary to the Board of Trustees
 New Jersey Institute of Technology

April 7, 2020
Board Resolution 2020-XX
IV. ACTION ITEMS

G. APPROVE RESOLUTION FOR THE AWARD OF A CHANGE ORDER TO THE WESTON LECTURE HALL #1 CONTRACT FOR ADD ALTERNATE #1, WESTON LECTURE HALL #2 AND ADD ALTERNATE #2, CORRIDOR IMPROVEMENTS
Background:

Weston Lecture Hall #2 is a 1,050 square foot facility located within Weston Hall, which is the home to the Hillier College of Architecture and Design. The room was originally constructed in 1997 and is in need of renewal and revitalization. This lecture hall is one of the University’s primary large meeting spaces for a variety of classes as well as many outside meetings and events. The renovation of the corridor space outside of Weston lecture Hall #1 is also in need of renovation. This is a highly visible public space where many architecture studios conduct crits or reviews throughout the academic year.

The proposed lecture renovation work will provide a complete room revitalization. The project objectives are to provide new furniture with integrated power, a formal and inviting entry, new flooring, wall and ceiling treatments, and additional soft seating. Provisions will be made to provide a new audio-visual system as well as new LED lighting to support classroom instruction as well various meetings and events. The corridor improvements will consist of new flooring, new LED lighting and accented wood ceiling area.

The administration conducted a public procurement process utilizing NJIT’s prequalified list of general contractors. This public procurement process concluded at the end of November 2019. At the end of that process, the administration awarded the contract to Brahma Construction Corporation as they provided the best overall value to the University, using price and other factors, not to exceed $1,500,000. The administration is seeking to award Add Alternate #1, Weston Lecture Hall 2, and Add Alternate #2, Corridor Improvements, totaling $1,150,000 for a new not to exceed contract total of $2,650,000.00.

Implication:

- Awarding the Change Order for Add Alternate #1, Weston Lecture Hall 2, and Add Alternate #2, Corridor Improvements, will facilitate renewal of important instructional and public spaces for the University.
- The renovation and renewal of Weston Lecture Hall #2 will provide an upgraded space to support classroom instruction, lectures, and meetings, supporting the Capital Renewal and Replacement of academic spaces.
- Funding for the project will be advanced from the proposed FY21 capital budget.
- Waiting to award the Change Order for these add alternates will delay the start of the construction and extend the project completion date to December 2020 having an impact on space availability for the fall 2020 semester.
**Recommendation:**

Grant the University Administration the ability to award the add alternates to Brahma Construction Corporation, determined to provide the best overall value to the University, using price and other factors, for a not to exceed cost of $2,650,000.
RESOLUTION TO APPROVE THE AWARD OF A CHANGE ORDER TO THE WESTON LECTURE HALL #1 CONTRACT FOR ADD ALTERNATE #1, WESTON LECTURE HALL 2 AND ADD ALTERNATE #2, CORRIDOR IMPROVEMENTS

WHEREAS, on November 7, 2019 the Board of Trustees of New Jersey Institute of Technology approved the Resolution approving the award of the General Construction Contract for the Renovation and Renewal of Weston Lecture Hall #1, and,

WHEREAS, the renovation and renewal of Weston Lecture Hall #2 and corridor improvements were publicly bid as add alternates to the Weston Lecture Hall #1 project and will deliver important instruction and event space, providing an improved learning environment for students, staff, faculty, alumni, and visitors and,

WHEREAS, to complete the project in an expeditious manner, the Administration requests approval to award the add alternates and subsequent change order amendment for general construction services totaling $1,150,000 for a revised not to exceed total cost of $2,650,000, and,

WHEREAS, the funds for these expenditures will come from the proposed FY21 Capital Budget to adopted by the Board of Trustees on July 23, 2020, and

NOW THEREFORE IT BE RESOLVED, that the Board of Trustees authorizes the administration to award a $1,150,000 change order amendment to include add alternates for the renovation and improvements of Weston Lecture Hall #2 and corridor improvements to Brahma Construction Corporation, based on a public procurement process, providing the best overall value to the University, utilizing price and other factors, with a total not to exceed cost of $2,650,000.

______________________________
Holly C. Stern
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
Board Resolution 2020-XX
IV. ACTION ITEMS

H. APPROVE RESOLUTION FOR THE AWARD OF THE PROGRAM MANAGEMENT CONTRACT FOR VARIOUS CAMPUS PROJECTS
BACKGROUND:

The physical facilities at NJIT have developed steadily over the past 9 years. During this time period, NJIT has spent nearly $500 million dollars and added more than 1 million gross square feet to the campus. The new facilities and additional capacity includes New Jersey Innovation Institute (NJII), Makerspace, VentureLink, the Life Sciences and Engineering Center, the Wellness and Events Center, and as well as the refurbishment of many labs and classrooms across the campus.

As we embark on a new strategic plan, Building on a Strong Foundation – NJIT 2025, the University will continue to make a major investment in new and existing facilities, including an estimated $92 million in capital renewal and replacement in the next 5 years. The projects will focus on renewing existing facilities to improve teaching, learning and research, and creating learning commons spaces within academic buildings. In order to execute the capital renewal and replacement program, the University wishes to utilize the professional services associated with qualified program management firms.

The administration has conducted a procurement process including the prequalification of firms with experience in professional services related to the Program Management of various campus capital projects, requested proposals from the prequalified firms, and performed interviews of the firms to determine the best qualified firm to provide the program management professional service at the best overall value to the University, using price and other factors, not to exceed $3,000,000.00 over the next 5 years.

IMPLICATION:

- Awarding the contract for program management services following the procurement process will allow the University to move forward with the capital renewal and replacement program.
- The renovation and renewal of existing facilities will provide much needed improvements and upgrades to older campus spaces in need of revitalization.
- Awarding the contract now for program management services will permit NJIT and the successful firm to begin the planning process to prepare for FY21 capital projects.

RECOMMENDATION:

Grant the University Administration the ability to award the contract for Program Management Services to the most qualified firm, using price and other factors for a not to exceed cost of $3,000,000 to allow successful completion of the upcoming capital renewal and replacement program.
RESOLUTION TO APPROVE THE AWARD OF THE PROGRAM MANAGEMENT CONTRACT FOR VARIOUS CAMPUS CAPITAL PROJECTS

WHEREAS, the administration has conducted a procurement process of firms with experience in professional services related to the Program Management of various campus capital projects, requested proposals, and performed interviews of the firms to determine the best qualified firm to provide the program management professional service at the best overall value to the University, and,

WHEREAS, after careful consideration of the foregoing factors, XYZ Project Management has been identified as the recommended program manager to assist the administration with the management of the capital program, and,

WHEREAS, the administration will oversee the work of XYZ Project Management as they proceed with the established capital program management scope of services for an initial contract period of three (3) years with two (1) year renewal options for a total of five (5) years, and,

WHEREAS, to move forward with the various projects within the estimated $92M NJIT capital renewal and replacement program in a timely manner, it is recommended that the administration be authorized to award the initial contract and subsequent amendments for program management services of the major and capital renewal and replacement projects, as required, at a not-to-exceed cost of $3,000,000 over the 5 year contract period, and,

WHEREAS, the funds for these expenditures will come from the various sources, including, but not limited to State of New Jersey and University funds, and

WHEREAS, the administration has consulted with and received approval of the Building and Grounds committee of the procurement process and recommendation for award of the Program Management Services contract, and

NOW THEREFORE IT BE RESOLVED, that the Board of Trustees authorizes the administration to award the contract for program management services for the NJIT capital program with a not to exceed cost for this scope of work of $3,000,000 over the five (5) year contract period to XYZ Project Management.

_________________________________
Holly C. Stern
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
Board Resolution 2020-XX
IV. ACTION ITEMS

I. APPROVE RESOLUTION FOR THE FORMATION OF A SINGLE PURPOSE LLC FOR THE PURCHASE OF REAL ESTATE
STATEMENT

RESOLUTION TO APPROVE THE FORMATION OF A SINGLE PURPOSE LLC FOR
THE PURCHASE OF REAL ESTATE

Background:

New Jersey Institute of Technology, as part of the 2020 Vision Strategic Plan, has examined its facilities needs through a master planning process. Strategic property acquisitions were identified through this process as the University continues its growth trajectory toward a future population of 15,000 students on or around the year 2030. Specifically, the Facilities Master Plan identified growth opportunities to the west of the campus in the area of the Science and Technology Park.

For the past several years, the NJIT Administration, in an effort to accumulate the property necessary to effectuate the Facilities Master Plan pursued the property commonly known as 2-14 School Street (Block 404, Lots 10, 11, and 13) shown outlined in red on the City of Newark Tax Map below.

Through our broker, Savills, we consistently made contact with the property owner, Columbus Holdings, Inc. to determine their interest in selling. In February 2020, our broker was contacted by the property owner after a further collapse of the building occurred, requiring immediate demolition of the site by order of the City of Newark. The photograph from Google Maps below showed the building with a partially collapsed roof prior to this additional structural damage occurred.
NJIT is able to acquire this 14,300 sf. property at a cost of $3M. The purchase price includes the seller paying the broker commission, performing all demolition, including below grade footings and foundations to the extent practical, and performing all required environmental remediation. NJIT will acquire a clean site, ready for development.

In April 2018, NJIT had an appraisal performed by Norman J. Goldberg, Inc. At that time, the property value was estimated at $1,980,000. Adding the broker fee of 5% ($99,000), demolition costs (estimated at $332,000), and a conservative 3% escalation of real estate in Newark since 2018 (2018 - $59,400, 2019 - $61,182, total of $120,582), the total value of the transaction is $2,531,582. The purchase price is a 15.6% premium over the appraised value, however, the strategic location, immediately adjacent to the Warren Street School property, makes this an attractive acquisition for NJIT. Full due diligence, including title work, ALTA survey, and an expanded preliminary environmental assessment, is underway to determine any significant issues with the property that may impede our future development plans. The appropriate protections of the University will be incorporated into the purchase and sale agreement by counsel.

In order to maintain anonymity during the purchase process, which is advised by our broker due to significant interest by others in this property, the Administration consulted with our outside counsel, Greenbaum, Rowe, Smith, and Davis, LLP to determine an effective purchase mechanism. They recommend the formation of a single purpose limited liability company (LLC) for the purposes of the acquisition. NJIT will be the sole member of the LLC, tentatively named 2-14 School Street, LLC and
the property will be transferred back to the University once the transaction is complete. This name will not appear in the resolution to maintain our anonymity since Board resolutions are public documents.

**Implication:**

- New Jersey Institute of Technology will gain ownership of 2-14 School Street, Block 404, Lots 10, 12, and 13 in the City of Newark, a strategic property, contiguous to the NJIT campus.
- Forming the single purpose LLC will provide NJIT with the required anonymity to complete the transaction.
- Acquisition of real estate in the area is a fundamentally secure investment of University funds.

**Recommendation:**

Authorize the Administration to form a single purpose LLC for the purchase of real estate and execute the purchase and sale agreement, pending review by outside counsel, to acquire 2-14 School Street for $3M.
RESOLUTION TO APPROVE THE FORMATION OF A SINGLE PURPOSE LLC FOR
THE PURCHASE OF REAL ESTATE

WHEREAS, New Jersey Institute of Technology (NJIT), as part of the 2020 Vision Strategic Plan, has examined its facilities needs through a master planning process and strategic property acquisitions were identified; and

WHEREAS, in order to support the future growth of NJIT today and into the future, the acquisition of real estate is an important endeavor; and

WHEREAS, it is recommended that the participation of NJIT in expansion and development efforts can be managed through a related development corporation; and

WHEREAS, appropriate documents have been developed by external counsel for the formation of a single purpose Limited Liability Company (LLC) for the sole purpose of purchasing real estate; and

WHEREAS, the use of this LLC will facilitate the development of the campus and its environs; and

WHEREAS, such activities are appropriate and necessary to carry out the mission of the university; and

WHEREAS, appropriate university personnel will be named as initial members.

NOW THEREFORE BE IT RESOLVED that the Board of Trustees of New Jersey Institute of Technology hereby authorizes the President and appropriate personnel of the university to take any and all steps necessary to formally create, file appropriate documents with the New Jersey Secretary of State and secure the tax-exempt status as applicable for a single purpose entity for the aforesaid purposes, the name of which will be determined during the process.

_________________________________
Holly C. Stern
General Counsel and
Secretary to the Board of Trustees
New Jersey Institute of Technology

April 7, 2020
Board Resolution 2020-XX
V. REPORTS
   A. PRESIDENT'S REPORT
      1. COVID-19 Pandemic Continuity Plan (read only)
      2. State and Federal Updates
      3. Status of Commencement
      4. Status of Online Education
V. REPORTS
   B. REPORT OF ALUMNI ASSOCIATION
Alumni President’s Report
to the Board of Trustees
April 7, 2020

Thank you for this opportunity to update you on NJIT’s Alumni Association. My name is Dennis Ciemniecki, BSME ’82, and President of the Association. This is my 4th year serving on the Alumni Board, and my final year as President. I’ve organized my comments today into three key areas that illustrate the breadth and depth of the Alumni Association’s focus.

1. **Continued improvement of Governance and Succession Planning**

   **Alumni Board Leadership.** The Alumni Association revised its bylaws in 2017, paying particular attention to establishing a better leadership and succession pipeline. I am pleased to report that this June, Ralph Jimenez ’02 will succeed me as President; Vatsal Shah ’08, ’09, ’15 will become First Vice President; Alfred Martinez ’10, ’18 will become Second Vice President; Dania Shahzad ’13 will continue to serve as Secretary; and Muhammad Elgammal ’12, ’15 and Joseph Stanley ’78, ’85 will serve as Vice Presidents at Large. This is an exceptional, and exceptionally dedicated, group of volunteers that will serve the University and the Alumni Association very well in years to come. Ralph and I have worked closely together over the past two years, and he is fully prepared to assume the Association’s top role as planned.

   **Bylaws.** We are also reviewing our bylaws to increase our focus on the recruitment of new leaders to the Alumni Board, to increase clarity, and to reduce complexity. We are streamlining the role of the Alumni Association (all chartered alumni cohorts) and better detailing how the Alumni Board selects leaders to represent each cohort.

   **Young Alumni.** With the election of Muhammad Elgammal ’12, ’15 as a Vice President at Large, his successor, Trevor Summerfield ’16, will step up as chair. Trevor and Muhammad have established a very effective committee of young alumni leaders who are well-suited to continue the strides we have made in engaging our most recent graduates. These alumni are viewed as future leaders on the Alumni Board, thus growing and enhancing our succession pipeline.

2. **Technology.** Although we were on track to continue a trend of increased alumni event attendance, we expect that our in-person numbers will be less than previous years due to the COVID-19 outbreak and prudent social distancing. However, working with the Alumni Relations Office, we were fortunate that we chose this year to focus on increasing our digital engagement. With that in mind, we have:
- Used video conferencing and online meetings in our two most recent Alumni Board meetings;
- Recorded a number of alumni speakers and presentations to stream as alumni events;
- Added a job board to Highlander Nation, the alumni online community;
- And worked with the Alumni Office to beta test the use of digital alumni membership cards in place of plastic cards.

As an example, since several of our Alumni Board members are regional representatives from around the country, using video connections, they are now able to more actively and effectively participate in our meetings in a way which was not available formerly.

3. **Events.** We have begun to partner more with on-campus organizations and events. Chief among these partnerships is Homecoming, which has been fortuitous, since we will now host some of our Alumni Weekend events which have been delayed due to COVID. Additionally, we partnered with the Muslim Student Association to co-host an event for Muslim students and alumni last November, with more than 200 students and alumni in attendance; we are working with several campus leaders on an African-American Student and Alumni Networking Event; and we recruited alumni to speak to the Student Forensics Club, and the student chapter of the Society of Women Engineers.

Our alumni clubs are beginning to reach out to NJIT and the Newark community to offer their support. The Stryker Alumni Club has been a leader in this area. For example, Stryker alumni partner with the Admissions Office to invite prospective students to meet with them at Stryker’s Mahwah campus; and the Club recently partnered with fellow alumnus Naseed Gifted, Principal of Malcolm X. Shabazz High School in Newark, to support one of their technology initiatives.

We view these partnerships as significant pathways to increase alumni event attendance and volunteer leadership in the future, while expanding the range and depth of our alumni activities.

As mentioned in my opening remarks, this will be my final update to the Trustees. Thank you for the support the Alumni Association has received during my term. Know that I approach my term’s end with full satisfaction. The last two years absolutely advanced the Association, “steadied the ship” relative to leadership succession, took meaningful steps to define and refine our strategy, and of course, grow additional, vibrant alumni cohorts. In brief, the Alumni Association is functioning well and pursuing activities that quantifiably improve NJIT’s alumni engagement score.

Although the COVID outbreak will negatively impact our coming events, our committees are still working to eliminate negative indicators under the alumni engagement score, like having no address, email, volunteer record, or philanthropy. In addition, research is showing that engaging young alumni is the best path to achieve the necessary long term engagement/connection to NJIT. As the Trustees discuss and navigate the steps coming out of the current pandemic situation, I ask
you keep an eye on giving due recognition to the graduating class with the best possible celebration and sendoff as a way of engaging our newest alumni. The decision to have an on-campus gathering for the 2020 graduates as soon as possible is encouraging, appreciated and worthy of focused follow through. Go Highlanders!

Respectfully Submitted with Best Regards,

Dennis L. Ciemniecki ’82
V. REPORTS

C. REPORT OF FY20 FUNDRAISING UPDATE
NJIT Board of Trustees
Development & Alumni Relations
FY2020 Fundraising Progress to Date

April 7, 2020
Eberhardt Hall – Boardroom
Development & Alumni Relations

FY2020 Goals

• Overall philanthropic commitments (i.e., outright cash gifts, whole pledges, gifts-in-kind, planned gifts, including documented bequest intentions): $17.5 million

• Cash and irrevocable deferred gifts (i.e., outright cash gifts, pledge payments, gifts-in-kind, and irrevocable planned gifts): $13.5 million

• Unrestricted gift income (annual fund): $1.2 million

• Overall alumni participation rate: 8.5%

• Undergraduate alumni participation rate: 10.6%

• Percentage of alumni with an engagement score of 4 or higher: 18.5%
# FY2020 Fundraising Report

**July 1, 2019 – February 29, 2020**

<table>
<thead>
<tr>
<th>Category</th>
<th>FY20 as of 2/29/2020</th>
<th>FY20 GOAL</th>
<th>% to GOAL</th>
<th>FY19 as of 2/28/2019</th>
<th>FY19 FINAL</th>
<th>FY20 v FY19 Increase / (Decrease)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Overall Philanthropic Commitments</td>
<td>$6,632,298</td>
<td>$17,500,000</td>
<td>38%</td>
<td>$6,336,128</td>
<td>$16,913,124</td>
<td>$296,170</td>
</tr>
<tr>
<td>2. Cash and Deferred</td>
<td>$7,786,375</td>
<td>$13,500,000</td>
<td>58%</td>
<td>$11,393,763</td>
<td>$14,113,850</td>
<td>($3,607,388)</td>
</tr>
<tr>
<td>3. Annual Fund</td>
<td>$619,986</td>
<td>$1,200,000</td>
<td>52%</td>
<td>$690,573</td>
<td>$889,636</td>
<td>($70,587)</td>
</tr>
<tr>
<td>4a. Alumni Participation</td>
<td>4.82%</td>
<td>8.50%</td>
<td>57%</td>
<td>5.00%</td>
<td>7.96%</td>
<td>(0.18%)</td>
</tr>
<tr>
<td># of Alumni Donors</td>
<td>2,742</td>
<td>4,638</td>
<td>59%</td>
<td>2,827</td>
<td>4,502</td>
<td>-85</td>
</tr>
<tr>
<td>4b. Undergraduate Alumni</td>
<td>5.92%</td>
<td>10.60%</td>
<td>58%</td>
<td>6.20%</td>
<td>10.26%</td>
<td>(0.27%)</td>
</tr>
<tr>
<td>Participation</td>
<td># of Undergraduate Alumni Donors</td>
<td>2,178</td>
<td>3,770</td>
<td>58%</td>
<td>2,268</td>
<td>3,757</td>
</tr>
</tbody>
</table>

---

**NJIT**

New Jersey Institute of Technology

51 2
## FY2020 Fundraising Report
### July 1, 2019 – February 29, 2020

### Giving by Purpose

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Overall Philanthropic Commitments</th>
<th>Cash and Deferred</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$554,674</td>
<td>$619,986</td>
</tr>
<tr>
<td>Current Restricted</td>
<td>$2,630,439</td>
<td>$1,994,395</td>
</tr>
<tr>
<td>Endowment</td>
<td>$3,430,589</td>
<td>$5,091,149</td>
</tr>
<tr>
<td>Capital</td>
<td>$16,596</td>
<td>$80,845</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,632,298</strong></td>
<td><strong>$7,786,375</strong></td>
</tr>
</tbody>
</table>
## Giving by College Area

<table>
<thead>
<tr>
<th>College Area</th>
<th>Overall Philanthropic Commitments</th>
<th>Cash and Deferred</th>
</tr>
</thead>
<tbody>
<tr>
<td>General University</td>
<td>$4,501,871</td>
<td>$2,225,213</td>
</tr>
<tr>
<td>Athletics</td>
<td>$318,005</td>
<td>$330,964</td>
</tr>
<tr>
<td>HCAD</td>
<td>$65,817</td>
<td>$114,817</td>
</tr>
<tr>
<td>CSLA</td>
<td>$142,545</td>
<td>$154,295</td>
</tr>
<tr>
<td>HON</td>
<td>$103,968</td>
<td>$168,628</td>
</tr>
<tr>
<td>MTSOM</td>
<td>$167,217</td>
<td>$623,367</td>
</tr>
<tr>
<td>NCE</td>
<td>$1,141,243</td>
<td>$3,923,459</td>
</tr>
<tr>
<td>YWCC</td>
<td>$191,631</td>
<td>$245,631</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,632,298</strong></td>
<td><strong>$7,786,375</strong></td>
</tr>
</tbody>
</table>
## FY2020 Fundraising Report
### July 1, 2019 – February 29, 2020

### Giving by Donor Type

<table>
<thead>
<tr>
<th>Donor Type</th>
<th>Overall Philanthropic Commitments</th>
<th>Cash and Deferred</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Trustees</td>
<td>$88,073</td>
<td>$125,098</td>
</tr>
<tr>
<td>Board of Overseers</td>
<td>$197,506</td>
<td>$721,521</td>
</tr>
<tr>
<td>Alumni</td>
<td>$3,513,253</td>
<td>$4,558,111</td>
</tr>
<tr>
<td>Corporations</td>
<td>$1,175,806</td>
<td>$1,277,010</td>
</tr>
<tr>
<td>Foundations</td>
<td>$398,261</td>
<td>$440,486</td>
</tr>
<tr>
<td>Friends</td>
<td>$392,504</td>
<td>$316,023</td>
</tr>
<tr>
<td>Other</td>
<td>$866,896</td>
<td>$348,126</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,632,298</strong></td>
<td><strong>$7,786,375</strong></td>
</tr>
</tbody>
</table>
Upcoming Events

*3/19: South Jersey/Philly Alumni: Yards Brewery Meet Up (Philadelphia, PA)
*3/25: Young Alumni Networking at Prudential (Newark, NJ)
*3/31: 10th Annual Speaking of Careers (Hearst Tower, New York, NY)
*4/1: Salute to Engineering Excellence (Jersey City, NJ)
*4/2: Design Showcase (NJIT)
*4/3: Scholarship Brunch (NJIT)
*4/15: DC Metro Alumni: Networking Reception & Tech Talk with David Bader (Washington, DC)
*4/19: Central NJ Alumni: Brunch and Wine Tasting at Old York Cellars (Ringoes, NJ)
*4/23: Inaugural Black Alumni Social (NJIT)
*4/29: Southern California Alumni: Magic Castle Dinner (Hollywood, CA)
5/14: Florida Gulf Coast Alumni: Tampa Bay Rays vs. Yankees (Tampa, FL)
5/16: Houston Alumni: Astros vs. NY Yankees (Houston, TX)
5/16: Athletics Hall of Fame (NJIT)
5/29-5/31: Alumni Weekend (NJIT)

*Event canceled or postponed, due to novel coronavirus (as of 3/10/20)*
V. REPORTS
  D. OPERATING STATEMENT YEAR TO DATE
New Jersey Institute of Technology
Statement of Revenue & Expenditures
FY2020
As of February 29, 2020

Board of Trustees – Public Session
NEW JERSEY INSTITUTE OF TECHNOLOGY
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES
FOR THE EIGHT MONTHS ENDED FEBRUARY 29, 2020
(DOLLARS IN THOUSANDS)

FY20 TOTAL BUDGET: $585,786

REVENUE DISTRIBUTION

![Pie chart showing revenue distribution]

Student Tuition & Fees represent 69.5% of unrestricted, controllable revenues (excludes State Fringes, Medical Device Innovation Cluster Appropriation, Restricted Programs, and NJII Direct)
NEW JERSEY INSTITUTE OF TECHNOLOGY
STATEMENT OF CURRENT FUND REVENUES AND EXPENDITURES
FOR THE EIGHT MONTHS ENDED FEBRUARY 29, 2020
(DOLLARS IN THOUSANDS)

EXPENDITURES BY PROGRAM

FY20 Operating Expenses: Budget vs. YTD Total vs. Total Committed and Percentages

<table>
<thead>
<tr>
<th>Category</th>
<th>FY20 Budget</th>
<th>FY20 Committed</th>
<th>FY20 YTD Total</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic</td>
<td>240,586</td>
<td>240,586</td>
<td>218,563</td>
<td>90.8%</td>
</tr>
<tr>
<td>Support</td>
<td>77,364</td>
<td>77,364</td>
<td>70,979</td>
<td>91.7%</td>
</tr>
<tr>
<td>Non-Mandatory Transfers</td>
<td>24,089</td>
<td>24,089</td>
<td>20,416</td>
<td>100.1%</td>
</tr>
<tr>
<td>Mandatory Transfers (Debt Service)</td>
<td>19,499</td>
<td>19,499</td>
<td>12,990</td>
<td>99.9%</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>10,088</td>
<td>10,088</td>
<td>8,813</td>
<td>87.4%</td>
</tr>
<tr>
<td>NJII Direct - Unrestricted</td>
<td>17,773</td>
<td>17,773</td>
<td>7,267</td>
<td>49.9%</td>
</tr>
<tr>
<td>Total Unrestricted Expenses</td>
<td>389,399</td>
<td>389,399</td>
<td>256,109</td>
<td>90.1%</td>
</tr>
<tr>
<td>Restricted Programs</td>
<td>171,176</td>
<td>171,176</td>
<td>137,149</td>
<td>80.1%</td>
</tr>
<tr>
<td>NJII Direct - Restricted</td>
<td>25,211</td>
<td>25,211</td>
<td>12,136</td>
<td>66.3%</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>585,786</td>
<td>585,786</td>
<td>372,952</td>
<td>66.2%</td>
</tr>
</tbody>
</table>

(1) FY20 Committed includes YTD actual expenses, balance of FY20 current salary commitments and open purchase orders.
EXPENDITURES BY CATEGORY

FY20 Operating Expenses: Budget vs. YTD Total vs. Total Committed and Percentages

- **Academic Salaries and Fringe Benefits**
  - FY20 Committed: 109,948
  - YTD: 161,377
  - Total Committed: 165,693
  - Percentage: (97.4%)

- **Support Salaries and Fringe Benefits**
  - FY20 Committed: 31,303
  - YTD: 47,734
  - Total Committed: 53,090
  - Percentage: (89.9%)

- **Financial Aid to Students**
  - FY20 Committed: 36,756
  - YTD: 36,756
  - Total Committed: 39,562
  - Percentage: (92.9%)

- **Other Operating Expenses**
  - FY20 Committed: 31,105
  - YTD: 43,674
  - Total Committed: 59,605
  - Percentage: (73.3%)

- **Non-Mandatory Transfers**
  - FY20 Committed: 20,416
  - YTD: 24,124
  - Total Committed: 24,089
  - Percentage: (100.1%)

- **Mandatory Transfers (Debt Service)**
  - FY20 Committed: 12,990
  - YTD: 19,485
  - Total Committed: 19,499
  - Percentage: (99.9%)

- **Auxiliary Enterprises**
  - FY20 Committed: 6,322
  - YTD: 8,813
  - Total Committed: 10,088
  - Percentage: (87.4%)

- **NJIT Direct - Unrestricted**
  - FY20 Committed: 7,267
  - YTD: 8,861
  - Total Committed: 17,773
  - Percentage: (49.9%)

- **Total Unrestricted Expenses**
  - FY20 Committed: 256,109
  - YTD: 350,825
  - Total Committed: 389,399
  - Percentage: (90.1%)

- **Restricted Programs**
  - FY20 Committed: 104,707
  - YTD: 137,149
  - Total Committed: 171,176
  - Percentage: (80.1%)

- **NJIT Direct - Restricted**
  - FY20 Committed: 12,136
  - YTD: 16,725
  - Total Committed: 25,211
  - Percentage: (66.3%)

- **Total Operating Expenses**
  - FY20 Committed: 372,952
  - YTD: 504,699
  - Total Committed: 585,786
  - Percentage: (86.2%)

(1) FY20 Committed includes YTD actual expenses, balance of FY20 current salary commitments and open purchase orders.
V. REPORTS

E. SCHEDULE OF SHORT TERM INVESTMENTS
### NEW JERSEY INSTITUTE OF TECHNOLOGY
### CASH AND CASH EQUIVALENTS AND INVESTMENTS
### AS OF FEBRUARY 29, 2020
### (Dollars in thousands)

<table>
<thead>
<tr>
<th></th>
<th>WELLS</th>
<th>FARGO</th>
<th>PFM</th>
<th>JP MORGAN</th>
<th>CHASE</th>
<th>TOTAL</th>
<th>2/28/2019 TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash and cash equivalents:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Money market funds</td>
<td>$22,478</td>
<td>$228</td>
<td>$282</td>
<td></td>
<td>$2,670</td>
<td>$25,430</td>
<td>$13,352</td>
</tr>
<tr>
<td></td>
<td>22,478</td>
<td>228</td>
<td>282</td>
<td>2,670</td>
<td>25,430</td>
<td>13,352</td>
<td></td>
</tr>
<tr>
<td>Investments:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mutual equity funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>21,591</td>
<td>31,788</td>
</tr>
<tr>
<td>Mutual bond funds</td>
<td>1,456</td>
<td>20,135</td>
<td>-</td>
<td></td>
<td>-</td>
<td>85,329</td>
<td>120,845</td>
</tr>
<tr>
<td>Hedge and other investment funds</td>
<td>68</td>
<td>-</td>
<td>-</td>
<td></td>
<td>-</td>
<td>68</td>
<td>176</td>
</tr>
<tr>
<td></td>
<td>71,249</td>
<td>35,739</td>
<td>-</td>
<td></td>
<td>-</td>
<td>106,988</td>
<td>152,809</td>
</tr>
<tr>
<td>Total</td>
<td>$93,727</td>
<td>$36,021</td>
<td>$2,670</td>
<td>$132,418</td>
<td>$166,161</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The above includes a Pell drawdown of $7,567 received on March 2, 2020.

The decrease in cash and cash equivalents and investments is primarily due to the following:
- $8.8 million net plant fund activity, resulting from project spending
- $6.6 million timing of student receivable payments
- $5.2 million advances to NJII - including $3.3 million for Cell and Gene Therapy Centers and $1.9 million for operations
- $4.4 million timing of State of New Jersey TAG payments
- $3.2 million timing of grants receivable cash receipts
- $2.5 million funds owed to NJIT from the pooled endowment
- $1.2 million delayed FICA payments from the State of New Jersey
- $1.2 million decrease in investment income, primarily due to YTD change in fair value of investments
V. REPORTS

F. REPORT OF CLERY CRIME DATA
<table>
<thead>
<tr>
<th>Crime Type</th>
<th>2019 Clery</th>
<th>2020 Clery</th>
<th>2019 UCR</th>
<th>2020 UCR</th>
<th>% Change</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Murder</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
<td>No Change</td>
</tr>
<tr>
<td>Robbery</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>100%</td>
<td>Increase Year to Date</td>
</tr>
<tr>
<td>Aggravated Assault</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
<td>No Change</td>
</tr>
<tr>
<td>Simple Assault</td>
<td>N/A</td>
<td>N/A</td>
<td>2</td>
<td>0</td>
<td>-200%</td>
<td>Overall Decrease</td>
</tr>
<tr>
<td>Sex Crimes</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>-100%</td>
<td>Decrease Year to Date</td>
</tr>
<tr>
<td>Burglary</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>-200%</td>
<td>Decrease Year to Date</td>
</tr>
<tr>
<td>Theft / Theft From Auto</td>
<td>N/A</td>
<td>N/A</td>
<td>6</td>
<td>9</td>
<td>50%</td>
<td>Increase Year to Date</td>
</tr>
<tr>
<td>Motor Vehicle Theft</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>0</td>
<td>-300%</td>
<td>Decrease Year to Date</td>
</tr>
<tr>
<td>Total Crimes</td>
<td>0</td>
<td>0</td>
<td>14</td>
<td>10</td>
<td>-29%</td>
<td>Overall Decrease for Year</td>
</tr>
</tbody>
</table>

Reported Crimes Part II Offenses 01/01/2020 thru 02/29/2020 Comp. To Same Period in 2019

<table>
<thead>
<tr>
<th>Type</th>
<th>2019 Clery</th>
<th>2020 Clery</th>
<th>2019 UCR</th>
<th>2020 UCR</th>
<th>% Change</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Drug Related Crimes</td>
<td>2</td>
<td>2</td>
<td>5</td>
<td>5</td>
<td>0%</td>
<td>All closed by arrest</td>
</tr>
<tr>
<td>Criminal Mischief</td>
<td>N/A</td>
<td>N/A</td>
<td>4</td>
<td>1</td>
<td>-75%</td>
<td>Overall Decrease</td>
</tr>
<tr>
<td>Drinking Law Offenses</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>0%</td>
<td>No Change</td>
</tr>
<tr>
<td>Driving Under Influence</td>
<td>N/A</td>
<td>N/A</td>
<td>0</td>
<td>3</td>
<td>300%</td>
<td>Overall Increase</td>
</tr>
<tr>
<td>Harassment</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>-100%</td>
<td>Overall Decrease</td>
</tr>
<tr>
<td>Weapons Possession</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
<td>No Change</td>
</tr>
<tr>
<td>Trespassing</td>
<td>N/A</td>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>0%</td>
<td>No Change</td>
</tr>
<tr>
<td>Domestic Violence Acts</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>100%</td>
<td>Overall Increase</td>
</tr>
<tr>
<td>Total</td>
<td>6</td>
<td>6</td>
<td>13</td>
<td>13</td>
<td>0%</td>
<td>No Change</td>
</tr>
</tbody>
</table>

These stats are all subject to change after full and final review of reports for UCR / Clery.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Murder-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Murder-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Robbery-UCR</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Robbery-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Aggravated Assault-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Aggravated Assault-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Simple Assault-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Sex Crimes-UCR</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Sex Crimes-Clergy</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Burglary-UCR</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Burglary-Clergy</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Theft / Theft from Auto-UCR</td>
<td>5</td>
<td>4</td>
<td>6</td>
<td>6</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>14</td>
<td>3</td>
<td>13</td>
<td>3</td>
<td>5</td>
</tr>
<tr>
<td>Theft of Auto -UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Theft of Auto -Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Drug Related Crimes-UCR</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Drug Related Crimes-Clergy</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Criminal Mischief-UCR</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Drinking Law Offenses-UCR</td>
<td>0</td>
<td>5</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Drinking Law Offenses-Clergy</td>
<td>0</td>
<td>5</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Driving Under Influence-UCR</td>
<td>1</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Harassment-UCR</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Harassment-Clergy</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Weapons Possession-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Weapons Possession-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Trespassing-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Domestic Violence -UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Domestic Violence -Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Arson - Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total UCR</td>
<td>12</td>
<td>9</td>
<td>13</td>
<td>7</td>
<td>9</td>
<td>4</td>
<td>22</td>
<td>12</td>
<td>24</td>
<td>6</td>
<td>12</td>
<td>7</td>
</tr>
<tr>
<td>Total Clergy</td>
<td>4</td>
<td>5</td>
<td>4</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>4</td>
<td>8</td>
<td>6</td>
<td>2</td>
<td>4</td>
<td>2</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-----</td>
<td>-----</td>
<td>-----</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
<td>------</td>
</tr>
<tr>
<td>Murder-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Murder-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Robbery-UCR</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Robbery-Clergy</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Aggravated Assault-UCR</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Aggravated Assault-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Simple Assault-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>6</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Sex Crimes-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Sex Crimes-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Burglary-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Burglary-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Theft / Theft from Auto-UCR</td>
<td>2</td>
<td>6</td>
<td>3</td>
<td>4</td>
<td>7</td>
<td>5</td>
<td>6</td>
<td>10</td>
<td>5</td>
<td>3</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>Theft of Auto -UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Theft of Auto -Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Drug Related Crimes-UCR</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>4</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Drug Related Crimes-Clergy</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>Criminal Mischief-UCR</td>
<td>4</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td>2</td>
<td>0</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Drinking Law Offenses-UCR</td>
<td>6</td>
<td>10</td>
<td>9</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>27</td>
<td>10</td>
<td>12</td>
<td>0</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Drinking Law Offences-Clergy</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Driving Under Influence-UCR</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Harassment-UCR</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Harassment-Clergy</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Weapons Possession-UCR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Weapons Possession-Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Trespassing-UCR</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Domestic Violence -UCR</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Domestic Violence -Clergy</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Arson - Clergy</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total UCR</strong></td>
<td>18</td>
<td>27</td>
<td>19</td>
<td>9</td>
<td>13</td>
<td>14</td>
<td>39</td>
<td>36</td>
<td>23</td>
<td>9</td>
<td>18</td>
<td>8</td>
</tr>
<tr>
<td><strong>Total Clergy</strong></td>
<td>2</td>
<td>4</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>21</td>
<td>24</td>
<td>13</td>
<td>3</td>
<td>7</td>
<td>4</td>
</tr>
</tbody>
</table>
V. REPORTS

G. SCHEDULE OF 2020-2021 TRUSTEE MEETINGS
2020 Board Meetings
February 6, 2020
April 7, 2020
May 28, 2020 (BOT Mtg. /Retreat)
   (No Committee meetings)
   8 - 9 AM (Breakfast)
   9 - 11 AM (Closed Session)
   11 AM -12 PM (Public Session)
   1 - 4 PM (Retreat)

July 23, 2020
September 24, 2020
November 12, 2020
   8 - 9 AM (Breakfast)
   9 -11 AM (Committee Meetings)
   11 AM - 3 PM (Closed Session/ Presentation/Lunch)
   3 - 4 PM (Public Session)

2021 Board Meetings
February 11, 2021
April 8, 2021
June 10, 2021 (BOT Mtg./Retreat)
   (No Committee meetings)
   8 - 9 AM (Breakfast)
   9 - 11 AM (Closed Session)
   11 AM -12 PM (Public Session)
   1 - 4 PM (Retreat)

July 22, 2021
September 23, 2021
November 11, 2021
   8 – 9 AM (Breakfast)
   9 - 11 AM (Committee Meetings)
   11 AM - 3 PM (Closed Session/ Presentation/ Lunch)
   3 - 4 PM (Public Session)

*changed from April 9, 2020

Scheduled Meeting Times
(12:00 – 2:00 PM) Committee meetings
(2:00 – 4:00 PM) Closed session
(4:00 – 5:00 PM) Public session

Note: committee meetings may occur on the same day as regular BOT meeting or alternate date as determined by the committee chair.

Meeting Agenda Items

February: Annual Facilities Assessment; Sabbatical Reports; Sabbatical Leave Requests; Development Growth Strategies; Faculty Senate Report; Approval of Honorary Doctorates for May Graduation; Next Year BOT Calendar; Clery Crime Data

April: Budget Preview; Annual Financial Assessment; Alumni Association Update; Technology Infrastructure (Admin., Research & Instructional Technology); NJ Ethics Training; Year-End Pooled Endowment Performance; Clery Crime Data

June: NJII Report; Proposed Budget; Promotion and Tenure; BOT Officer Nominations & Following Year Committee Interest; President’s Performance Goals & Objectives; Retreat, Clery Crime Data; Retreat

July: Annual Academic & Research Assessment; Annual Budget; Tuition and Fees Schedule; Annual Election of Officers; Review of Committee Chair Appointments; Strategic Plan Progress Assessment; Clery Crime Data

September: Financial Audit Report; Annual Enrollment Assessment; Strategic Visibility Plan Report; President’s Annual Review; Vice Presidents’ Evaluations; Clery Crime Data

November: BOT Scholars; Athletics Report; College Deans Reports (2); Legislative Reports; University Senate Report; Additional Nominations for Honorary Doctorates; Clery Crime Data

Note: All meetings are scheduled to be held in the Eberhardt Hall NJIT Alumni Center Board Room

Revised: 2/6/20
VI. ANNOUNCEMENT OF NEXT MEETING
RESOLUTION RE: CLOSED SESSION TO DISCUSS PERSONNEL MATTERS, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS.

NOW, THEREFORE, BE IT RESOLVED, THAT THE BOARD OF TRUSTEES SHALL HAVE A CLOSED SESSION TO DISCUSS MATTERS INVOLVING PERSONNEL, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS TO TAKE PLACE ON MAY 28, 2020, AT 9:00 AM, EBERHARDT HALL NJIT ALUMNI CENTER BOARD ROOM.