Vision
To be a preeminent public polytechnic research university with local and global impact.

Mission
NJIT, the state’s public polytechnic research university, is committed to excellence and global impact through:

- Education—preparing diverse students for positions of leadership as professionals and as citizens through innovative curricula, committed faculty, and expansive learning opportunities
- Research—advancing knowledge to address issues of local, national, and global importance with an emphasis on high impact basic, applied, and transdisciplinary scholarship
- Economic development—anticipating the needs of business, government, and civic organizations to foster growth, innovation, and entrepreneurship
- Engagement—applying our expertise to build partnerships, serve our community, and benefit society as a whole

These four elements guide NJIT in contributing solutions for the grand challenges of the future and improving the quality of life today.

Core Values
Our core values reflect our beliefs, guide our behavior, shape our culture, and in so doing establish a sense of community, common purpose, and student focus.

Excellence
We innovate in the pursuit of excellence in all that we do and continue to improve in order to meet and sustain the highest standards of performance.

Integrity
We are honest and ethical in all we do, keep our promises, and acknowledge our mistakes.

Civility
We treat each other with respect and with dignity.

Sustainability
We develop responsibly and respect the needs of future generations.

Social Responsibility
We pride ourselves on engagement and partnerships to enhance the communities in which we live.

Diversity
We celebrate the inclusiveness of our university community and are sensitive to cultural and personal differences. We do not tolerate discrimination in any form.

Communication
We strive to share information and understand each other’s perspectives.
Call to Order
Attendance/Quorum

I. Notice of Meeting to Public (Statement to be read by the Chair, a requirement of the NJ Open Public Meeting Act) [Pg. 4]

II. Minutes (Approve minutes of the July 22, 2021 meeting of the Board of Trustees) [Pg. 6]

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IV. Presentations (F. Deek)
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   D. Approve Resolution to Authorize Exclusive License of University Intellectual Property (SAPHTx) [Pg. 23]
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VI. Reports
   A. President’s Report (J. Bloom)
      1. “Who is the of Class of 2025?” (The Vector) [Pg. 35]
      2. US Economic Development Authority "Build Back Better Regional Challenge” Grant [Pg. 37]
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   C. Monthly Financial Status Report as of August 31, 2021 (J. Stamatis) [Pg. 53]
   D. Report of Clery Crime Data (A. Christ) [Pg. 55]
   E. Report of Upcoming Calendar of Events (R. Cohen) [Pg. 60]

VII. Announcement of Next Meeting [Pg. 68]

Chair to read resolution regarding Closed Session to discuss Personnel, Legal, Real Estate and Contract Matters to be held on Thursday, November 11, 2021, 11:00 am, Campus Center Atrium, NJIT*.

Announce next public meeting: Thursday, November 11, 2021, 3:00 pm, Campus Center Atrium, NJIT *.

*subject to Board ratification
I. Notice of Meeting to Public (Statement to be read by the Chair, a requirement of the NJ Open Public Meeting Act)
“NOTICE OF THIS MEETING WAS PROVIDED TO THE PUBLIC AS REQUIRED BY THE NEW JERSEY PUBLIC MEETING ACT, WHICH WAS MAILED AND SENT ELECTRONICALLY TO THE STAR LEDGER, THE HERALD NEWS, AND THE VECTOR ON SEPTEMBER 9, 2021 AND POSTED ON THE UNIVERSITY WEBSITE. THIS SCHEDULE WAS ALSO MAILED AND SENT ELECTRONICALLY TO THE COUNTY CLERK ON SEPTEMBER 9, 2021 FOR FILING WITH THAT OFFICE AND POSTING IN SUCH PUBLIC PLACE AS DESIGNATED BY SAID CLERK.”
II. Minutes (Approve minutes of the July 22, 2021 meeting of the Board of Trustees)
NEW JERSEY INSTITUTE OF TECHNOLOGY  
BOARD OF TRUSTEES  
MINUTES OF PUBLIC MEETING  
JULY 22, 2021 (DRAFT)

The meeting was called to order by Chair Cohen at 4:05 p.m. in the Campus Center, Atrium. In attendance were: Chair Cohen, Vice-Chairs Clayton, DeNichilo, Montalto and Stamatis, and Board Members Baynes, Charters, Cistaro, Dahms, Hu, Maser, Stamatis, Taylor and Toft.

Senior Administration Present: In attendance were President Bloom, Provost and Sr. Executive Vice President Deek, Sr. Vice President Christ, Vice Presidents Alexo, Boger, McLeod and Nynens (by WebEx), Chief Strategy Officer Golden, Chief External Affairs Officer Garretson and Secretary Stern.

1. In accordance with the New Jersey Open Public Meetings Act, Chair Cohen read the following statement:

"Notice of this Meeting was provided to the public as required by the New Jersey Open Public Meeting Act, in the Schedule of Meeting Dates of the Board of Trustees of the New Jersey Institute of Technology which was sent electronically to the Star Ledger, the Herald News and the Vector on July 7, 2021, and posted on the University website on July 7, 2021 for filing with that office and posting in such public place as designated by said Clerk."

2. Public Comments:

Secretary Stern noted that there was no one from the public registered to speak.

3. By a motion duly made by Ms. Clayton, seconded by Mr. DeNichilo and unanimously approved by those members in attendance at that meeting, the Board approved the public minutes of the meeting of June 10, 2021.

4. BY A MOTION DULY MADE BY MR. HU, SECONDED BY MR. DAHMS AND UNANIMOUSLY APPROVED, the BOARD voted to adopt the RESOLUTION TO ADOPT FY 22 OPERATING & CAPITAL BUDGET.

5. BY A MOTION DULY MADE BY MR. HU, SECONDED BY MR. TOFT AND UNANIMOUSLY APPROVED the BOARD voted to adopt the RESOLUTION TO ADOPT FY 22 TUITION AND FEES.

6. BY A MOTION DULY MADE BY MR. COHEN, SECONDED BY MR. STAMATIS AND UNANIMOUSLY APPROVED the BOARD voted to adopt the RESOLUTION HONORING PETER A. CISTARO.

7. BY A MOTION DULY MADE BY MS. CLAYTON, SECONDED BY MR. TAYLOR AND UNANIMOUSLY APPROVED the BOARD voted to adopt the RESOLUTION TO AUTHORIZE A GRANT BETWEEN NEW JERSEY INSTITUTE OF TECHNOLOGY AND THE STATE OF NEW JERSEY BY AND FOR THE DEPARTMENT OF LAW AND PUBLIC SAFETY GRANT IDENTIFIER BFY21-100-066-1020-495.
8. **Chair’s Report:** The Board ratified the election of the following Board Officers for FY 2022:

Chair: Robert Cohen  
Vice Chairs: Norma Clayton  
            Nicholas DiNichilo  
            Diane Montalto  
            James Stamatis  
            Joseph Taylor  
Board Secretary: Holly Stern  

Chair Cohen thanked the Board for its confidence.

8. **President’s Report:** Dr. Bloom read the resolution honoring Peter A. Cistaro into the record. Chair Cohen expressed his appreciation to Mr. Cistaro’s 20 years of service throughout all the ups and downs. On behalf of the Board, he congratulated Mr. Cistaro for his time served, and stated that we all aspire to provide the same level of service. Mr. Cistaro remarked that he is proud of his service on the Board, and honored to be an alum of NJIT (’68). He noted the changes in the university over his length of service on the Board, stating that NJIT helped him in both his career and his life. He thanked his fellow Board members, and asked them to continue their efforts to make the university great.

Dr. Bloom deferred to his report in the closed session.

10. **Report of FY 21 Fundraising Progress to Date:** Vice President Alexo reported that for the fiscal year just ended, we brought in $19.2 million, higher than the previous record set in 2016. He pointed to the increase in the undergraduate participation rate, noting that we surpassed the goal and set a record of 10.76% participation.

11. **Monthly Financial Status Report:** Dr. Bloom referred to the report in the Board materials and invited any questions.

12. **Report of Clery Crime Data:** Vice President Christ gave a report of the Clery Crime Data, referencing the Board materials, noting that there was a drop in crime, which could be attributed to the lower campus population. We continue to be diligent in our crime prevention efforts. We just finished up the hiring of 14 new police officers, due to a significant turnover in the population.

13. **Report of Upcoming Calendar of Events:** Chair Cohen called the Board’s attention to the upcoming Calendar of Events, encouraging all to attend. Convocation is scheduled for September 22, 2021, and there will be a reception afterwards.

14. Chair Cohen announced that the next regularly scheduled Closed Session, will be convene on September 23, 2021 at 2:00 p.m. to discuss personnel, real estate, legal and contractual matters. The following resolution was read and approved by all Trustees present:
WHEREAS, there are matters that require consideration by the Board of Trustees that qualify under the Open Public Meetings Act for discussion at a Closed Session;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees shall have a Closed Session to discuss matters involving personnel, real estate, legal and contractual matters on Thursday, September 23, 2021 at 2:00 p.m.

The next regularly scheduled Public Session of the Board will take place on Thursday, September 23, 2021 at 4:00 p.m.

16. The Public Session was adjourned at 4:25 p.m.
III. Public Comments
IV. Presentations
   A. Proclamation Recognizing NJIT Baseball Team
PROCLAMATION

Recognizing the
NJIT BASEBALL TEAM

WHEREAS, The NJIT baseball team, known as the Highlanders, played in the baseball program’s first-ever NCAA Division I Tournament,

WHEREAS, NJIT earned the America East Conference’s automatic bid to the 2021 NCAA Tournament,

WHEREAS, The Highlanders tied the program record for total wins (27),

WHEREAS, Third-year head coach Robbie McClellan and the Highlanders recorded the first NCAA Division I Tournament win in school history in any sport with a 3-2 victory over Northeastern on June 5, 2021,

WHEREAS, Ryan Fischer was named to the 2021 NCAA Fayetteville All-Regional team, leading NJIT to the first-ever NCAA Tournament win over Northeastern,

WHEREAS, Jake Rappaport and Julio Marcano were named the program’s first ABCA All-Region honorees,

WHEREAS, Albert Choi was named America East Rookie of the Year,

WHEREAS, Julio Marcano and David Marcano were named to the 2021 America East All-Academic team and Andrew Elcock was a recipient of the America East Elite 18 Award,

WHEREAS, The Highlanders held a 3.51 GPA during the 2021 spring semester; 33 out of 37 student-athletes maintained a 3.0 GPA or higher and 26 student-athletes were named to the Dean’s List,

WHEREAS, The NJIT baseball team has become a symbol of pride and success to NJIT,

WHEREAS, The NJIT baseball team should be praised for its historic season of both athletic and academic accomplishments,

NOW, THEREFORE, be it resolved that the New Jersey Institute of Technology Board of Trustees congratulates the NJIT baseball team on playing in the baseball program’s first-ever NCAA Division I Tournament, and recognizes the athletic program of New Jersey Institute of Technology for encouraging student-athletes to achieve in both sports and academics.

September 23, 2021

Joel S. Bloom
President

Robert C. Cohen ’83, ’84, ’87
Chair, NJIT Board of Trustees
IV. Presentations
   B. Proclamation Recognizing NJIT Fencing Teams
PROCLAMATION

Recognizing the
NJIT MEN’S AND WOMEN’S FENCING TEAMS

WHEREAS, The NJIT men’s and women’s fencing teams, known as the Highlanders, captured the first NCAA trophy in program history with a fourth-place finish at the 2021 NCAA Fencing Championships,

WHEREAS, A program record of five men and four women were named All-Americans,

WHEREAS, Robert Hondor advanced to the final four in the men’s epee competition, finishing tied for third,

WHEREAS, A program best 11 fencers qualified for the 2021 NCAA Fencing Championships,

WHEREAS, Head Coach Jason Henderson was selected as the 2021 USFCA Men’s Coach of the Year,

WHEREAS, Marina Arrese earned the Elite 90 Award, holding a 4.0 GPA, marking the second time in women’s fencing program history the Highlanders have earned the prestigious Elite 90 Award,

WHEREAS, Marina Arrese was selected as the 2021 CoSIDA Academic All-America At Large Second Team (third Highlander student-athlete to earn the All-America honor),

WHEREAS, The NJIT men’s and women’s fencing teams earned 2021 USFCA Team Academic Recognition; 17 Highlanders were named to the USFCA All-Academic Team, including 10 recognized as a Scholar of Distinction,

WHEREAS, The Highlander men held a 3.51 GPA for the 2021 spring semester; 13 student-athletes maintained a 3.0 GPA or higher and 12 student-athletes were named to the Dean’s List,

WHEREAS, The Highlander women held a 3.48 GPA for the 2021 spring semester; eight student-athletes maintained a 3.0 GPA or higher and seven student-athletes were named to Dean’s List,

WHEREAS, The NJIT fencing teams have become a symbol of pride and success to NJIT,

WHEREAS, The NJIT fencing teams should be praised for their historic season of both athletic and academic accomplishments,

NOW, THEREFORE, be it resolved that the New Jersey Institute of Technology Board of Trustees congratulates the NJIT men’s and women’s fencing teams on capturing the first NCAA trophy in program history, and recognizes the athletic program of New Jersey Institute of Technology for encouraging student-athletes to achieve in both sports and academics.

September 23, 2021

Joel S. Bloom
President

Robert C. Cohen ’83, ’84, ’87
Chair, NJIT Board of Trustees
V. Action Items
   A. Approve Resolution to Authorize Renewal of Statutory Workers Compensation and Employers Liability Insurance
STATEMENT

RESOLUTION TO AUTHORIZE
RENEWAL OF STATUTORY WORKERS COMPENSATION AND
EMPLOYERS LIABILITY INSURANCE

There is a statutory requirement to provide workers compensation and employers liability
Insurance for injuries to employees incurred during the course and scope of their employment in
the States of New Jersey and California. After negotiations with the incumbent carrier and other
insurance carriers, NJIT’s insurance Broker, Marsh Incorporated and the NJIT administration
recommends moving coverage to The Hartford Insurance Company.
RESOLUTION TO AUTHORIZE
RENEWAL OF STATUTORY WORKERS COMPENSATION AND
EMPLOYERS LIABILITY INSURANCE

WHEREAS, there exists a continuing statutory requirement to provide workers compensation and employers liability insurance for injuries to employees incurred during the course and scope of their employment in the States of New Jersey and California;

WHEREAS, NJIT’s insurance broker, Marsh Incorporated, negotiated with the incumbent carrier and other insurance carriers for NJIT’s workers’ compensation and employers’ liability insurance policy for employees working in New Jersey and employees working in California;

WHEREAS, results of this negotiation, the administration recommends moving coverage to The Hartford Insurance Company as our workers’ compensation and employers’ liability carrier, provided at an annual premium of $1,138,196 which includes a 20% dividend.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustee’s authorizes the move to The Hartford Insurance Company for the workers’ compensation and employers’ liability insurance policy for the twelve-month period ending July 1, 2022.

______________________________
Holly C. Stern, Esq.
General Counsel/ Vice President of
Legal Affairs
Secretary to The Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
V. Action Items
   B. Approve Resolution to Appoint Catherine Brennan as Board Treasurer
RESOLUTION TO APPOINT TREASURER

WHEREAS, at its meeting of July 22, 2021, the Board of Trustees appointed officers of the Board for the 2020-2021 year, however, the position of Treasurer was vacant at that time;

WHEREAS, following the appointment of Catherine Z. Brennan as Sr. Vice President for Finance & Chief Financial Officer, there is a need for the Board to officially appoint her as Treasurer to the Board;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby appoints Catherine Z. Brennan, Sr. Vice President for Finance & Chief Financial Officer, as Treasurer to the Board of Trustees, effective as of the date of this Resolution.

Holly C. Stern
General Counsel/Vice President, Legal Affairs
Secretary to the Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
V. *Action Items*
   
   C. Approve Resolution for Banking & Investment Account Signatories
NEW JERSEY INSTITUTE OF TECHNOLOGY

Statement

Resolution to Update Bank and Financial Institution Accounts Signatory Authorization

The university maintains a general banking and investment accounts with financial institutions. This resolution authorizes designates university officers or employees to transact the day-to-day financial duties on behalf of the university associated with these accounts.

Due to the changes in banking regulations under the US Patriot Act and changes in employees the general banking resolution needs to be updated periodically and approved by the Board.

The primary operational accounts are with JPMorgan Chase Bank, N.A. for collection of receivables, payroll and accounts payable payment.

Investment accounts generally involved the university Endowment Funds and/or restricted accounts. Investment guidance is generally provided by Investment Policy Statements or instructions from the donor(s).

The proposed resolution authorizes that the following officers to conduct banking functions for the university:

1. President of New Jersey Institute of Technology
2. Sr.Vice President for Finance and Chief Financial Officer

This resolution supersedes all previous authorization made by the Board of Trustees with respect to resolutions authorizing signatories for bank and financial institution accounts and is effective immediately.
RESOLUTION TO UPDATE BANK AND FINANCIAL INSTITUTION ACCOUNTS
SIGNATORY AUTHORIZATION

WHEREAS, The Board of Trustees has previously approved the maintenance of banking, lines of credit and investment accounts on behalf of the University and Foundation at New Jersey Institute of Technology operations at a variety of banks and financial institutions, and

WHEREAS, from time to time these banks and financial institutions, consistent with the Patriot Act, require updated resolutions regarding the designation of university personnel authorized to conduct business transactions, and

WHEREAS, it is necessary to update the names and titles of those university personnel authorized to execute the necessary documents,

NOW THEREFORE, BE IT RESOLVED THAT: the Board of Trustees authorizes that the following university personnel are designated agents and can open in the name of the University and the Foundation necessary accounts in banks and other financial institutions and to execute documents requested by financial institutions to transact business.

President of New Jersey Institute of Technology
Sr. Vice President for Finance & Chief Financial Officer

BE IT FURTHER RESOLVED THAT the following personnel authorized to conduct banking transactions follows and their bonafide signatures are forth below:

____________________________ __________________________________
Joel S. Bloom, President Catherine Z. Brennan, Sr. VP for Finance & Chief Financial Officer

BE IT FURTHER RESOLVED THAT this resolution supersedes all previous authorizations made by the Board of Trustees with respect to resolutions authorizing signatories for bank and financial institution accounts and is effective immediately.

____________________________
Holly C. Stern, Esq.
General Counsel/Vice President of Legal Affairs
Secretary to the Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
V. Action Items
   D. Approve Resolution to Authorize Exclusive License of University Intellectual Property (SAPHTx)
STATEMENT OF INFORMATION FOR EXCLUSIVE LICENSE OF NJIT INTELLECTUAL PROPERTY

Introduction

As part of its Intellectual Property (“IP”) Program, New Jersey Institute of Technology (“NJIT”) assesses the commercial value of its IP to determine the most appropriate avenue to achieve a return on its investment and facilitate the introduction of its innovations into public use. Options include the exclusive licensing of NJIT patents.

SAPHTx, Inc. (“SAPHTx”) has expressed interest in acquiring an Exclusive License Agreement (“License”) for the NJIT IP asset listed below for the life of each patent issued by the U.S. Patent and Trademark Office and/or international patent offices.

As the License is proposed for the life of the patent arising out of the subject IP, it essentially represents a disposition of NJIT property, and the Board of Trustees is being asked to approve the same. A “Resolution to Authorize Exclusive License of University Intellectual Property” has been prepared for consideration.

History and Description of Intellectual Property

The IP asset for licensing is NJIT Disclosure No. 20-024: U.S. Non-Provisional Patent Application No. 17/348,994, entitled “Designer peptide opsonins”, filed on June 16, 2021 with inventor Dr. Vivek Kumar. This non-provisional patent application has a twenty (20) year term from the date of filing. The IP covered under this patent application relates to self-assembling peptides that self-assemble on a foreign antigen to prevent binding due to stearic hindrance and/or lack of binding site availability to target the foreign antigen.

Background of SAPHTx, Inc.

SAPHTx Inc. is a drug development company spun out of NJIT focused on development of therapeutics for infectious diseases using peptide opsonion technology. Company members include Dr. Vivek Kumar, Asst. Professor of Biomedical Engineering at NJIT (Technical Advisor), Jonathan Aslan (CEO) and Corey Heffernan (CTO). The company’s collaborators and backers include the National Science Foundation (NSF) through a Phase I STTR grant.

The company’s business strategy is to keep infrastructure lean using a sub-contracting model, engaging with experts and providers to develop their technologies and help run the company. Ultimately, the assets and technology could be acquired by a large pharmaceutical company, such as Merck, Johnson and Johnson, Regeneron and others. These companies have a track record of acquiring small drug development companies to strengthen their competitive position and broaden their portfolios.

SAPHTx’s lead technology SAP026 is a biosynthetic peptide that can reportedly bind and inhibit viruses - principally SARS-CoV-2 - the virus that causes COVID-19. SAPHTx
found SAP026 to be a simpler, easier to use, and cost-efficient alternative to currently marketed antibody or non-specific small molecule therapeutics. Critically, SAP026 has the potential to reduce treatment costs and improve patient outcomes, while impacting billions of potential patients. The innovation is a biologically active nanofiber forming peptide bonds and coating viral particles tagging them for clearance from the body.

**Current Licensing Offer**

NJIT believes that SAPHTx will be successful in commercializing SAP026 and development services utilizing the licensed technology. As such, SAPHTx is the best candidate to license the subject NJIT IP asset and continue technology development and commercialization activities. Additionally, authorization for the License will provide future royalty revenues to NJIT that can fund protection of NJIT’s interests in new inventions having promise for future commercialization. The License requires SAPHTx to use diligent efforts to commercialize the NJIT IP asset to achieve the maximum in licensing payments and royalties to NJIT. Additionally, NJIT will receive the following financial consideration:

- Three percent (3%) royalty on net sales with anti-stacking of products made with use of the subject NJIT IP asset;
- Twenty percent (20%) royalty on sublicensing income;
- $15,000 annual payment beginning with the 5th contract year and increasing to $25,000 beginning with 7th contract year and continuing thereafter; and
- Five percent (5%) equity interest of common stock non-dilutable to $2,000,000 or until a change of control (subject to dilution only in the same manner as the most favored of the other equity holders).

Additionally, SAPHTx will pay for all reasonable patent prosecution and maintenance costs related to the technology incurred by NJIT before and after the effective date of the License (subject to deferment in part until the 3rd contract year). Such costs will include attorney fees, prior art searches, preparing and filing patent applications, maintenance fees, etc.

After NJIT’s reimbursement of associated out-of-pocket expenses, if any, the remaining net amount derived from the transaction will be shared with the NJIT inventor pursuant to NJIT’s current Patent Policy.
RESOLUTION TO AUTHORIZE EXCLUSIVE LICENSE OF UNIVERSITY INTELLECTUAL PROPERTY

WHEREAS, the Board of Trustees of New Jersey Institute of Technology (NJIT) is empowered to direct and control the disposition of NJIT Intellectual Property if deemed necessary or advisable to carry out the goals of NJIT;

WHEREAS, the Administration recommends the exclusive licensing of certain identified NJIT Intellectual Property to SAPHTx, Inc. for a royalty percent of net product sales containing the Intellectual Property, reimbursement of patent costs, an equity interest of common stock, plus a royalty percent of sublicensing income;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of New Jersey Institute of Technology that the proposed exclusive licensing of the Intellectual Property (Reference Numbers 20-024) by NJIT is hereby approved; and

THEREFORE BE IT FURTHER RESOLVED by the Board of Trustees of New Jersey Institute of Technology, that the Vice President of Business Incubation, Chief Commercial Officer is hereby authorized to execute any and all agreements or documents on behalf of NJIT to consummate the licensing transaction.

Holly C. Stern, Esq.
General Counsel/Vice President of Legal Affairs
Secretary to the Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
V. Action Items
   E. Approve Resolution to Authorize Exclusive License of University Intellectual Property (Hackensack Meridian Health)
STATEMENT OF INFORMATION FOR
EXCLUSIVE LICENSE OF NJIT INTELLECTUAL PROPERTY

Introduction

As part of its Intellectual Property (“IP”) Program, New Jersey Institute of Technology (“NJIT”) assesses the commercial value of its IP to determine the most appropriate avenue to achieve a return on its investment and facilitate the introduction of its innovations into public use. Options include the exclusive licensing of NJIT patents.

Hackensack Meridian Health, Inc. (“HMH”) has expressed interest in acquiring an Exclusive License Agreement (“License”) for the NJIT IP asset listed below for the life of each patent issued by the U.S. Patent and Trademark Office and/or international patent offices.

As the License is proposed for the life of the patent arising out of the subject IP, it essentially represents a disposition of NJIT property, and the Board of Trustees is being asked to approve the same. A “Resolution to Authorize Exclusive License of University Intellectual Property” has been prepared for consideration.

History and Description of Intellectual Property

The IP asset for licensing is NJIT Disclosure No. 14-045: U.S. Non-Provisional Patent Application No. 14/889/215, entitled “Near Infrared Labels and Methods of Use Thereof”, filed on June 16, 2021 with inventors Dr. Laura Wirpsza, Dr. David S Perlin, and Dr. Arkady Mustaev. This non-provisional patent application has a twenty (20) year term from the date of filing. The IP covered under this patent application relates to useful compounds as near-infrared labels, compositions containing these compounds, and methods of using the near-infrared labels to identify targets in vitro, in situ and in vivo.

Background of Hackensack Meridian Health, Inc.

Hackensack Meridian Health (HMH) is a network of healthcare providers in New Jersey, based out of Edison. Members include academic centers, acute care facilities, and research hospitals. The network was formed in 2016 by a merger between Hackensack University Medical Center and Meridian Health.

HMH has been in communication with Innovation Ventures, Rutgers’ office of research commercialization, who has been negotiating on behalf of NJIT and Rutgers per the Universities’ Inter Institutional Agreement of February 2013.

HMH’s business strategy is to develop the intellectual property and create a Designee to serve as a for-profit management entity for further commercialization. The license agreement requires HMH to provide a written business plan for the development and
commercialization of products within 90 days of the effective date of the license agreement.

**Current Licensing Offer**

NJIT believes, with Rutgers’ endorsement, that HMH will be successful in commercializing this technology and development services utilizing the licensed technology. As such, HMH is the best candidate to license the subject IP asset and continue technology development and commercialization activities. Additionally, authorization for the License will provide future royalty revenues to NJIT that can fund protection of NJIT’s interests in new inventions having promise for future commercialization. The License requires HMH to use diligent efforts to commercialize the NJIT IP asset to achieve the maximum in licensing payments and royalties to Rutgers and NJIT, which will be split NJIT 33% / Rutgers 67%. Additionally, the Licensors will receive the following financial consideration:

- Fifty percent (50%) of all running royalty and non-royalty considerations received by Licensee on products made with use of the subject IP asset until legal costs incurred prior to the effective date of the license are reimbursed;
- Twenty five percent (25%) of all running royalty and non-royalty considerations received by Licensee on products made with use of the subject IP asset after legal costs incurred prior to the effective date of the license are reimbursed;

Additionally, HMH will pay for all ongoing and future costs related to patent prosecution and maintenance. Such costs will include attorney fees, prior art searches, preparing and filing patent applications, maintenance fees, etc.

After reimbursement of associated out-of-pocket expenses, if any, the remaining net amount derived from the transaction will be shared with the inventors pursuant to NJIT’s current Patent Policy.
RESOLUTION TO AUTHORIZE EXCLUSIVE LICENSE OF UNIVERSITY INTELLECTUAL PROPERTY

WHEREAS, the Board of Trustees of New Jersey Institute of Technology (NJIT) is empowered to direct and control the disposition of NJIT Intellectual Property if deemed necessary or advisable to carry out the goals of NJIT;

WHEREAS, the Administration recommends the exclusive licensing of certain identified NJIT Intellectual Property to Hackensack Meridian Health, Inc. for a royalty percent of net product sales containing the Intellectual Property, reimbursement of patent costs, plus a royalty percent of sublicensing income;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of New Jersey Institute of Technology that the proposed exclusive licensing of the Intellectual Property (Reference Number 20-024) by NJIT is hereby approved; and

THEREFORE BE IT FURTHER RESOLVED by the Board of Trustees of New Jersey Institute of Technology, that the Vice President of Business Incubation, Chief Commercial Officer is hereby authorized to execute any and all agreements or documents on behalf of NJIT to consummate the licensing transaction.

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Holly C. Stern, Esq.
General Counsel and V.P. Legal Affairs
Secretary to the Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
V. Action Items
    F. Approve Resolution to Authorize Repeated Limited License of University Intellectual Property
STATEMENT OF INFORMATION FOR
DELEGATION OF LICENSE AUTHORITY OF NJIT INTELLECTUAL PROPERTY

Introduction

As part of its Intellectual Property (“IP”) Program, New Jersey Institute of Technology (“NJIT”) assesses the commercial value of its IP to determine the most appropriate avenue to achieve a return on its investment and facilitate the introduction of its innovations into public use. Options include the exclusive licensing of NJIT patents.

Due to increased interest in acquiring exclusive license patent agreements by early-stage ventures, the Enterprise Development and Licensing Administration committee is recommending delegating authority to issue certain licenses for qualified early stage ventures to said committee.

As the License is proposed for the life of the patents arising out of the subject IP, it essentially represents a disposition of NJIT property, and the Board of Trustees is being asked to approve delegation of authority for the same. A “Resolution to Authorize Repeated Limited License of University Intellectual Property” has been prepared for consideration.

Description of Early Venture Intellectual Property Environment at NJIT

In recent years, NJIT’s research output has been increasing at a phenomenal rate. In 2019, the university was designated as an R1 Carnegie Research Classification and has continued to see reliably double-digit annual growth of research efforts. The university’s mission statement highlights the need to not only do cutting edge research, but also to bring said research out of the labs and classrooms and deploy them in the commercial world for an increasing impact.

Perhaps the best way to bring these technologies to market is through the creation of new ventures. The Office of Research’s as well as the Office of Commercialization’s staffs wish to encourage and increase the number of new ventures created with the intended purpose for commercializing university owned technology. To do that, our team has surveyed other top tier technical universities and created a standardized licensing agreement that is specifically engineered to service the needs of and support early-stage ventures while also upholding the highest industry standards. The document is designed to reduce negotiation time, reduce legal review costs, and increase success rate of IP transfer.

Current Licensing Recommendation

The administration believes that the Enterprise Development and Licensing Administration committee should be delegated the authority to issue early-stage venture licenses with the attached prescribed template. As such, the committee will be
empowered to increase the rate of and support for newly commercial technology. Additionally, increased authorization for the licenses will provide more future royalty revenues to NJIT that can fund protection of NJIT’s interests in new inventions having promise for future commercialization. The standardized License requires ventures to use diligent efforts to commercialize the NJIT IP assets to achieve the maximum in licensing payments and royalties to NJIT. Additionally, NJIT will receive the following financial consideration:

- Three percent (3%) or one and a half percent for FDA approved products (1.5%) royalty on net sales with anti-stacking of products made with use of the subject NJIT IP assets;
- Twenty percent (20%) royalty on sublicensing income;
- $15,000 annual payment beginning with the 5th contract year and increasing to $25,000 beginning with 7th contract year and continuing thereafter; and
- Five percent (5%) equity interest of common stock non-dilutable to $2,000,000.

Additionally, the new ventures will pay for all reasonable patent prosecution and maintenance costs related to the technology incurred by NJIT before and after the effective date of the License (subject to deferment in part until the 3rd contract year). Such costs will include attorney fees, prior art searches, preparing and filing patent applications, maintenance fees, etc.

After NJIT’s reimbursement of associated out-of-pocket expenses, if any, the remaining net amount derived from the transaction will be shared with the NJIT inventors pursuant to NJIT’s current Patent Policy.
RESOLUTION TO AUTHORIZE REPEATED LIMITED LICENSE OF UNIVERSITY INTELLECTUAL PROPERTY

WHEREAS, the Board of Trustees of New Jersey Institute of Technology (NJIT) is empowered to direct and control the disposition of NJIT Intellectual Property if deemed necessary or advisable to carry out the goals of NJIT;

WHEREAS, the Administration recommends delegating the Enterprise Development and Licensing Administration Committee authority for the exclusive licensing of NJIT Intellectual Property to early-stage ventures for a royalty percent of net product sales containing the Intellectual Property, reimbursement of patent costs, an equity interest of common stock, plus a royalty percent of sublicensing income;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of New Jersey Institute of Technology that the proposed continued authorized licensing of Intellectual Property to qualified early-stage ventures by NJIT’s Enterprise Development and Licensing Administration Committee is hereby approved; and

THEREFORE BE IT FURTHER RESOLVED by the Board of Trustees of New Jersey Institute of Technology, that the Vice President of Business Incubation, Chief Commercial Officer is hereby authorized to execute any and all agreements or documents on behalf of NJIT to consummate licensing transactions.

Holly C. Stern, Esq.
General Counsel and V.P. Legal Affairs
Secretary to the Board of Trustees
New Jersey Institute of Technology

September 23, 2021
Board Resolution No.
VI. Reports
A. President’s Report
   1. “Who is the Class of 2025?” (The Vector)
   2. US Economic Development Authority “Build Back Better Regional Challenge” Grant
Who is the Class of 2025?

The Class of 2025 includes students from the following countries.

- Bahrain
- Bangladesh
- Canada
- China
- Ghana
- India
- Ireland
- Morocco
- Nepal
- Nigeria
- Norway
- Portugal
- Saudi Arabia
- Singapore
- Spain
- Sri Lanka
- Sweden
- Taiwan
- Thailand
- Turkey
- UAE
- Vietnam

Academic Schools

DISTRIBUTION OF FIRST-YEARS

- Newark College of Engineering: 44%
- Martin Tuchman School of Management: 6%
- Ying Wu College of Computing: 27%
- J. Robert and Barbara A. Hiller College of Architecture and Design: 10%
- College of Science and Liberal Arts: 13%

Additional Statistics

- 137 students: Albert Dorman Honors College
- 131 students: Educational Opportunity Program

Graph by Sandra Raju

continued on page 3

Features

HIGHLANDER

OLYMPIAN

See pages 4

Opinion

VECTOR'S ADVICE TO FIRST-YEARS

See pages 8-9

Entertainment

BO BURNHAM’S "INSIDE"

See page 10

Vol. CI | Issue 1
Week of August 22, 2021
Class of 2025

Gender Balance of First-Years

- 71% Male
- 29% Female

Diversity Demographics Distribution of First-Years

- 10% Black/African American
- 0% American Indian/Alaska Native
- 30% White
- 23% Asian
- 25% Hispanic/Latino/Spanish
- 0% Native Hawaiian/Pacific Islander
- 3% Two or more races
- 9% Other/Not indicated

NJIT First-Years Class of 2025

- 1295 Average SAT Score
- 30 Average ACT Score
- 1,485 Deposits out of 11,578 applications

Most Popular Majors

1. Computer Science
2. Mechanical Engineering
3. Computer Engineering
4. Architecture
5. Biology

- 68% Acceptance Rate

New Albert Dorman Honors College Students

Graphs by Sandra Raju
The Build Back Better Regional Challenge (https://www.grants.gov/web/grants/view-opportunity.html?oppId=334735) is designed to assist communities nationwide in their efforts to build back better by accelerating the economic recovery from the coronavirus pandemic and building local economies that will be resilient to future economic shocks.

The $1 billion Build Back Better Regional Challenge will provide a transformational investment to 20-30 regions across the country that want to revitalize their economies. These regions will have the opportunity to grow new regional industry clusters or scale existing ones through planning, infrastructure, innovation and entrepreneurship, workforce development, access to capital, and more.

- **Phase 1**: 50-60 regional coalitions of partnering entities will be awarded ~$500,000 in technical assistance funds to develop and support three to eight projects to grow a regional growth cluster.
- **Phase 2**: EDA will award 20-30 regional coalitions $25 million to $75 million, and up to $100 million, to implement those projects.

As part of the $300 million Coal Communities Commitment (/arpa/coal-communities/), EDA will allocate at least $100 million of the Build Back Better Regional Challenge funding to support coal communities.

EDA invites eligible applicants to form regional coalitions to apply for funding to implement a collection of three to eight distinct but related projects in their region, in coordination with industry and community partners, and aligned around a holistic vision to build and scale a strategic industry cluster. Applicants should identify one key coordinating lead institution per regional cluster to lead the concept and projects into the implementation phase, while fostering collaboration and coordinating resources to ensure these investments have the greatest economic impact on our communities, regions, and the nation.

Coalition members eligible to apply for investment assistance for their region include a(n):

- District Organization of an EDA-designated Economic Development District
- Indian Tribe or a consortium of Indian Tribes
- State, county, city, or other political subdivision of a State, including a special purpose unit of a State or local government engaged in economic or infrastructure development activities, or a consortium of political subdivisions
- Institution of higher education or a consortium of institutions of higher education
- Public or private non-profit organization or association acting in cooperation with officials of a political subdivision of a State

*Individuals or for-profit entities are not eligible.*
PROGRAM RESOURCES

- Frequently Asked Questions (/arpa/build-back-better/faq/)
- Application Checklist for Phase 1 (/files/arpa/build-back-better/BBBRC-Application-Checklist.docx) (DOCX)
- Optional Budget Narrative and Staffing Plan Template for Phase 1" (/files/arpa/build-back-better/BBBRC-TA-Award-Staffing-and-Budget-Template.xlsx) (XLSX)
- Build Back Better Regional Challenge Webinar (/news/media/2021/08/02/build-back-better-arpa.htm)
- Applicant Webinar (/news/media/2021/08/30/build-back-better-arpa-applicant-webinar.htm) *NEW
  - Applicant Webinar presentation slides (/files/arpa/webinars/Build-Back-Better-Applicant-Webinar.pdf) (PDF)
- One Pager (/files/arpa/one-pagers/EDA_ARPA_BBB-One-Pager.pdf) (PDF)

APPLICATION DEADLINE

Phase 1 deadline:
October 19, 2021

Phase 2 deadline:
March 15, 2022

CONTACTS

- Please send email inquiries about the American Rescue Plan Build Back Better Regional Challenge to BuildBackBetter@eda.gov (mailto:BuildBackBetter@eda.gov).
- For additional questions, particularly region-specific questions, contact your state's Economic Development Representative. Visit www.eda.gov/contact (/contact/) to find contact information for your Economic Development Representative.
VI. Reports
   B. Report of NJIT Visibility
NJIT Visibility

Presentation to the Board of Trustees

September 23, 2021
## Divisional Structure

### 5 Teams

### Marketing and Social Media
- Marketing strategy, planning, execution, and assessment
- Social media strategy and management
- Marketing budget management

### Publications and Creative Services
- Brand management and review
- Planning and production of publications and brand collateral
- Graphic design, editorial, and photo services

### Content Planning and Intelligence
- News content planning and assessment
- Media relations
- Analytics review and reporting
## Divisional Structure

<table>
<thead>
<tr>
<th>5 Teams</th>
<th>Area Responsibilities</th>
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| **Web Services, Design, and Usability** | • Oversight of njit.edu  
• Management of top-level web pages  
• Provision of web support and training  
• Management of various web-based systems |
| **Events and Conference Services** | • Event planning and execution, including conferences and other strategic events  
• Revenue generation through space rentals |
Divisional Primary Objective and Outcomes

- Support Constituent Engagement
- Grow NJIT’s Visibility and Manage It’s Brand
- Support Student Recruitment
- Support Fundraising and Revenue Generation
Communications Planning Process: Goal-Driven, Data-Informed

1. Define Objective
2. Identify Target Audiences
3. Determine Key Messages
4. Select Appropriate Campaign Timeline and Communication Channels
5. Assess Performance Data
Assessing Results - 5 Key Metrics

- Earned Media Advertising Value (gross and in comparison to benchmark peers)
- Quality Social Network Followership
- Direct and Indirect Feedback from Internal and External Sources
- Target Audience Message Exposures
- Real-time and Trend Data Analysis
Earned Media Value

NJIT Earned Media Advertising Value vs. Average of Peer Earned Media Advertising Value

Note: Benchmark peers include Stony Brook, Stevens, Colorado School of Mines, and RPI.
Target Audience Message Exposures Per Fiscal Year

- **2018**: 68,237,501
- **2019**: 81,797,234
- **2020**: 91,002,351
- **2021**: 103,253,459
Social Network Audience Growth

Total Social Network Followers/Subscribers Per Fiscal Year

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<tr>
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</table>
Recruitment Marketing

Note: Cost per application has decreased from $72.75 to $56.44, and cost per deposit has decreased from $510.15 to $433.93.
What’s Next?

- Campaign to support state funding equity
- Presidential transition communications
- Support establishment and recognition of branch campus in Egypt
- Spanish-language marketing
- National, international, and multi-region brand campaign investment
- Begin to build NJIT sub-brands
- Develop new social media channels
What’s Next?

- Continue improvement of internal communication processes
- Enhance investments in search advertising, social advertising, OTT and streaming services
- Reinvigorate our conferencing function post COVID
- Improve and expand CRM utilization and adoption of emerging digital marketing tools to maximize impact on constituent digital journey and enhance efficiency
- Expand video storytelling capability
VI. Reports
   C. Monthly Financial Status Report as of August 31, 2021
EXECUTIVE SUMMARY

The Executive Summary provides the status of three important financial measures, the FY22 annual budget, cash balances, and investments and managed endowment.

1. **FY22 Annual Board-approved Operating Budget**, totaling $586.5M, is off to a very good start and is expected to be achieved.
   a. Summer and fall semester tuition and fees total $116.8M (55.5% of budget) and are on target to meet the approved budget of $210.4M. Summer tuition and fees slightly exceeded target by $0.4M.
   b. Auxiliary income totals $9.5M (51.5% of budget) and is on target to meet the approved budget of $18.5M. The fall residence hall occupancy is 89.6% which is higher than the fall occupancy budget target of 81.5%.
   c. Federal Higher Education Emergency Relief Funding (HEERF), institutional funding only, comprise the balances of the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA - HEERF II) and the American Rescue Plan Act (ARPA - HEERF III) at $4.9M and $12.2M respectively. We anticipate fully utilizing the funds throughout the year.
   d. The Other Sources budget of $34.7M consists of two sources: indirect cost recovery, investment income, and other miscellaneous revenues totaling $16.8M and allocated fund balances totaling $17.9M. Revenues are on track to meet budget expectations and the allocated fund balances are comprised of prior year purchase orders, FY21 HEERF II usage, and the FY21 $5.2M unrestricted fund balance usage.

2. **Cash Balances** - The University’s overall cash balance totals $171.7M at 8/31/21 compared to $119.2M at 8/31/20, an increase of $52.5M (+44%). Major reasons for the year-over-year change include:
   a. Improved collection of grants receivable
   b. Increase in State appropriations cash receipts
   c. Increase in student-related revenue (tuition, fees, and auxiliaries)
   d. Increase in fiscal year-end 2021 cash due to an austere budget and unrestricted expense savings, including use of restricted CARES Act funds
   e. Timing of expending plant funds and faculty start-up funds

3. **Investments and Managed Endowment**
   a. **Managed Endowment** – The market value has increased to $166.8M compared to $140.7M at 8/31/20, an increase of $26.1M (18.5%).
   b. **Operating Funds** – Cash balances in various operating accounts generated $0.9M in the first two months of FY22.
VI. Reports
   D. Report of Clery Crime Data
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Clery/UCR Part I Offenses January 1st Through August 31st Comparisons

Clery/UCR Part II Offenses January 1st Through August 31st Comparisons

These stats are all subject to change after full and final review of reports for UCR / Clery.
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VI. Reports

E. Report of Upcoming Calendar of Events
# Tentative Calendar of Events

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<tr>
<th>Event</th>
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<tr>
<td>Board of Trustee Meetings</td>
<td>September 23, 2021</td>
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<tr>
<td>Excellence in Research Awards</td>
<td>October 7, 2021</td>
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<tr>
<td>Homecoming</td>
<td>October 7-9, 2021</td>
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<td>NCE Salute to Engineering Excellence</td>
<td>October 28, 2021</td>
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<tr>
<td>Board of Trustee Meetings</td>
<td>November 11, 2021</td>
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<tr>
<td>Celebration</td>
<td>TBD</td>
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<td>NJIT Holiday Party</td>
<td>December 8, 2021 (Tentative)</td>
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HOME COMING 2021

OCTOBER 7 - 9, 2021

njit.edu/homecoming • #comehome2njit
October 7, 2021: Homecoming Concert featuring Jason Derulo!
6:30 PM – 10:00PM
Wellness and Events Center
2021 Homecoming Concert sponsored by the Student Senate and Student Activities Council
This is a student-only event; limited tickets will be available for NJIT faculty, staff and alumni.
Masks will be required.

October 9, 2021: Family-Day
Homecoming Check-In
11:00 AM - 2:30 PM
Outside Campus Center
Stop by the Campus Center to grab your BBQ wristband, review the schedule of events for the
day, and donate to the NJIT Food Pantry. On-site registration will be available for the BBQ and
Alumni Beer Tent.

Innovation Expo and Drone Demonstration
11:00 AM to 1:00 PM
Campus Center Walkway
Stop by and learn about the incredible designs, research and innovations provided by NJIT
departments and student organizations. At 11:30 AM, check-out an incredible drone
demonstration!

Newark Walking Tour
11:30 AM and 1:30 PM
Meet at the Clock Tower
Join us for a guided walking tour of historic Newark! Pre-registration is required, space is
limited. Cost is $5 per person

Makerspace Tours
11:30 AM, 12:30 PM, 1:30 PM and 2:30 PM
Meet at the Clock Tower
Join us for a tour of The Makerspace; NJIT's on-campus, state-of-the-art rapid prototyping
facility! Become familiar with the many machines and services we have to offer and how you
can interact with the space as a member of the NJIT community. Pre-registration is required,
space is limited.

Kick-Off Address by President Bloom
12:15 PM - 12:30 PM
Upper Green Stage
Special Greetings from President Bloom and a number of our administrators and students
including the Cheerleading Team and members of our performance ensembles.
Homecoming BBQ  
12:00 PM - 2:30 PM  
Under the tent on the Lower Green  
Join us for our annual BBQ under the tent. Cost is $10 per person (children 5 and under and students with NJIT ID are free.

Homecoming Carnival featuring The Rhythm Shop Band  
12:00 PM - 3:00 PM  
Upper Green  
Bring the whole family to our Homecoming carnival featuring pumpkin painting, caricaturists, giveaways, games, ice cream truck, petting zoo and a rock wall! Live music provided by The Rhythm Shop.

Alumni Beer Tent  
1:00 PM - 3:00 PM  
Upper Green  
Stop by the Alumni Beer tent and enjoy two beverages amongst friends! Cost is $5 per person, 21+ with a valid ID.

The Wildlife Program  
1:30 PM - 2:30 PM  
In front of Robert W. Van Houton Library  
Fun for all ages, the wildlife program includes an up close and personal hands-on learning experience with combinations of animals from the invertebrate, mammal, reptile and amphibian families. Presented by Rizzo's Wildlife World.

Men's Soccer vs. University of Vermont  
3:00 PM - 5:00 PM  
Lubetkin Field at Mal Simon Stadium  
Cheer on our Men's Soccer team as they compete against the University of Vermont. Cost is $5 per person.

Hispanic Heritage Month Celebration  
3:30 PM - 5:00 PM  
Campus Center Atrium  
Join us for face painting, cultural crafts, music, dancing and much more as we celebrate rich traditions of our diverse Latinx/Hispanic cultures!

New York Red Bulls Game - Discounted Ticket  
6:00 PM - 8:00 PM  
NJIT as the official Higher Education partner of the New York Red Bulls would like to offer family members specially discounted tickets for New York Red Bulls and Inter Miami CF soccer match. The NJIT discount code is: NJIT1009
Multi-Day Events

Community Service for the NJIT Food Pantry
We welcome all family and community members to participate in our Homecoming service project for the NJIT Food Pantry. Your donations will help NJIT students who may not have enough money to purchase a food plan or may experience food insecurity. Visit the Food Drive website for more information on current needs.

Daily Instagram Contests!
Student Life on Instagram
Check-out @njitstudentlife on Instagram each day for contests and challenges - enter often for chance at great prizes including NJIT gear!
NJIT Athletics
Homecoming Weekend
Schedule of Events
October 8-10, 2021

Friday, October 8, 2021
7:00 p.m.        W. Volleyball v. UMBC
7:00 p.m.        M. Lax Alumni Game/Reception (McGovern’s)

Saturday, October 9, 2021
11 a.m.          Hernan “Chico” Borja Celebration of Life (arena)
Noon            Lunch with Mal Simon /Men’s Soccer Alumni (Practice Courts)
3:00 p.m.        Men’s Soccer v. Vermont (ESPN+)
                 (Halftime Chico Borja Jersey Retirement Ceremony)
                 Swimming and Diving Alumni Meet / Reception (off campus)
5:30 p.m.        Hall of Fame Cocktail reception (On the track)
6:30 p.m.        Hall of Fame induction Ceremony (practice court)

Sunday, October 10, 2021
11:00 a.m.       W. Soccer Alumni Reception
1:00 p.m.        W. Soccer game v. Binghamton
                 Alumni invited to team parent tailgate
3:30 p.m.        W. Volleyball v. Albany
### 2021 Board Meetings

**February 11, 2021**

**April 1, 2021***

**June 10, 2021 Mtg./Retreat**

- No Committee Meetings
- 8 - 9 AM Breakfast
- 9 - 11 AM Closed Session
- 11 AM - 12 PM Public Session
- 1 - 4 PM Retreat

**July 22, 2021**

**September 23, 2021**

**November 11, 2021**

- 8 - 9 AM Breakfast
- 9 - 11 AM Committee Meetings
- 11 AM - 3 PM Closed Session/Presentation/Lunch
- 3 - 4 PM Public Session

**November 10, 2022**

- 8 - 9 AM Breakfast
- 9 - 11 AM Committee Meetings
- 11 AM - 3 PM Closed Session/Presentation/Lunch
- 3 - 4 PM Public Session

*changed from April 8, 2021

### 2022 Board Meetings

**February 10, 2022**

**April 7, 2022**

**June 9, 2022 Mtg./Retreat**

- No Committee Meetings
- 8 - 9 AM Breakfast
- 9 - 11 AM Closed Session
- 11 AM - 12 PM Public Session
- 1 - 4 PM Retreat

**July 21, 2022**

**September 22, 2022**

**November 10, 2022**

- 8 - 9 AM Breakfast
- 9 - 11 AM Committee Meetings
- 11 AM - 3 PM Closed Session/Presentation/Lunch
- 3 - 4 PM Public Session

### Scheduled Meeting Times

- 12:00 PM– 2:00 PM Committee Meetings
- 2:00 PM– 4:00 PM Closed Session
- 4:00 PM– 5:00 PM Public Session

**Note:** Committee meetings may occur on the same day as regular BOT meeting or alternate date as determined by the committee chair.

### Meeting Agenda Items

**February:** Annual Facilities Assessment; Sabbatical Reports; Sabbatical Leave Requests; Development Growth Strategies; Faculty Senate Report; Approval of Honorary Doctorates for May Graduation; Next Year BOT Calendar; Clery Crime Data

**April:** Budget Preview; Annual Financial Assessment; Alumni Association Update; Technology Infrastructure (Admin., Research & Instructional Technology); NJ Ethics Training; Year-End Pooled Endowment Performance; Clery Crime Data

**June:** NJII Report; Proposed Budget; Promotion and Tenure; BOT Officer Nominations & Following Year Committee Interest, President’s Performance Goals & Objectives; Retreat, Clery Crime Data

**July:** Annual Academic & Research Assessment; Annual Budget; Tuition and Fees Schedule; Annual Election of Officers; Review of Committee Chair Appointments; Strategic Plan Progress Assessment; Clery Crime Data

**September:** Financial Audit Report; Annual Enrollment Assessment; Strategic Visibility Plan Report; President’s Annual Review; Vice Presidents’ Evaluations; Clery Crime Data

**November:** BOT Scholars; Athletics Report; College Deans Reports (2); Legislative Reports; University Senate Report; Additional Nominations for Honorary Doctorates; Clery Crime Data

**Note:** All meetings are scheduled to be held in the Central King Building, Agile Strategy Lab*

*Subject to Board ratification 2-11-21
VII. Announcement of Next Meeting
BOARD OF TRUSTEES

RESOLUTION RE: CLOSED SESSION TO DISCUSS PERSONNEL MATTERS, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS.

WHEREAS, THERE ARE MATTERS THAT REQUIRE CONSIDERATION BY THE BOARD OF TRUSTEES THAT QUALIFY UNDER THE OPEN PUBLIC MEETINGS ACT FOR DISCUSSION AT A CLOSED SESSION.

NOW, THEREFORE, BE IT RESOLVED, THAT THE BOARD OF TRUSTEES SHALL HAVE A CLOSED SESSION TO DISCUSS MATTERS INVOLVING PERSONNEL, REAL ESTATE, LEGAL AND CONTRACTUAL MATTERS TO TAKE PLACE ON THURSDAY, NOVEMBER 11, 2021, 11:00 AM, CENTER ATRIUM, NJIT*.

*subject to board ratification