CIO Update
Faculty Senate
Oct 27th 2020



# **Agenda**

- SWOT Analysis
- Immediate Focus
- The Challenge Ahead
- Next Steps

## **SWOT Analysis**

## **Strengths**

- Dedicated, well-meaning staff
- Knowledge of existing systems
- Service-oriented
- Focus on digital learning
- Recent investments in new software
- Some progress moving apps to the cloud

### Weaknesses

- Old Infrastructure
- Process integration not a focus
- Enterprise analytics lacking
- Inconsistent delivery
- Less formalized cyber program
- Lack of Nimbleness
- Lack of sustainable funding models
- Inconsistent engagement and governance

### **Opportunities**

- Digital Experience
- Innovation
- Data Explosion
- Innovation in a STEM R1 university
- Internal partnerships
- Partnerships with companies, and state

#### **Threats**

- Talent management
- Change fatigue
- Stringent focus on cost
- External changing conditions

## **Immediate Focus**

Teaching & Data & Enterprise Capital Plan Research Learning **Analytics Systems** Canvas **Enterprise** FY21 Plans **Banner Cloud** Kong refresh Analytics Hybrid models Integration **Overall Needs** Technical Debt Modernization Global campus Strategy Architecture Architecture Monitoring

Governance, Engagement, Funding Models, Communication

Cybersecurity, Privacy, Compliance, Internal IT controls, Risk

Org Planning, Talent Management, Build The Team!



# The Challenge Beyond Contempory Systems and Cloud Adoption -

How can we develop an IST unit that delivers consistently, understands the business of academia, participates in research, proposes how to innovate, and leads collaboratively with a technology vision?

# The Approach

- Lead with digital and data
- Architect for enterprise, research and innovation
- Multi cloud adoption, balancing change
- Enterprise level frameworks
- Clean up Power up Skill up
- Partnerships



## **Next Steps**

- Updated strategy (Feb 2021)
  - Core imperatives
  - 4 year roadmap, implementation plan
  - Funding needs
  - Reframed IST mission and vision
- IT governance
- Funding models



# **Questions?**